



# SADAKATHULLAH APPA COLLEGE (AUTONOMOUS)

(Reaccredited by NAAC with 'A' Grade and ISO 9001:2008 certified)

Rahmath Nagar, Tirunelveli – 627 011

**DEPT. OF BUSINESS ADMINISTRATION (SF)** 



# B.B.A.

# UNITIZED SYLLABUS (CBCS)

**FOR** 

(2011 - 2014)

(Applicable for students admitted in June 2011 and onwards)

(Updated as per the resolutions passed in the Academic Council Meeting held on 14-03-2013)





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## B.B.A. (2011 - 2014)

## **COURSE STRUCTURE (CBCS)**

## (Applicable for students admitted in June 2011 and onwards)

	I SEMESTER			II SEMESTER						
P	COURSE	H/W	С	P	COURSE	H/W	C			
I	Tamil / Arabic	6	3	I	Tamil / Arabic	6	3			
II	English	6	3	II	English	6	3			
	Core - 1	6	5		Core - 2	6	5			
III	Allied - 1	4	4	III	Allied - 2	4	4			
	Allied Practical - I	2			Allied Practical - I	2	2			
IV	Skill Based Elective - 1	3	2	IV	Skill Based Elective - 2	3	2			
10	Social Value Education	3	2	IV	Environmental Studies	3	2			
TO	TAL	30	19	ТО	TAL	30	21			
	III SEMESTER				IV SEMESTER					
	Core - 3	6	4		Core - 6	6	4			
III	Core - 4	6	4	ш	Core - 7	6	4			
111	Core - 5	6	4	111	Core - 8	6	4			
	Allied - 3	6	5		Allied - 4	6	5			
IV	Skill Based Elective - 3	3	2	IV	Skill Based Elective - 4	3	2			
	Non Major Elective - 1	3	2		Non Major Elective - 2	3	2			
то	TAL	30	21	то	TAL	30	21			
	V SEMESTER				VI SEMESTER					
	Core - 9	4	4		Core - 14	4	4			
	Core - 10	4	4		Core - 15	4	4			
	Core - 11	4	4		Core - 16	4	4			
III	Core - 12	4	5	III	Core - 17	4	4			
	Core - 13	5	5		Project	5	5			
	Core Elective - 1	6	5		Core Elective - 2	6	5			
IV	Skill Based Elective - 5	3	2	IV	Skill Based Elective - 6	3	2			
	TOTAL	30	29		TOTAL	30	28			

B.B.A. (2011 - 2014)
DISTRIBUTION OF HOURS, CREDITS, NO. OF PAPERS & MARKS
(Applicable for students admitted in June 2011 and onwards)

PAR T		COURS	SE	SEM!	_	HOUR S	CREI TS	DI PA	PER	IV.	IARK S
I	Tami	1 / Ara	bic	I to	II	12	6		2		200
II	Engli	sh		I to	II	12	6		2		200
	Core		I to	VI	85	72		17		1700	
Ш	Core Elective + Project		V &	VI	17	15	2	k+1		300	
	Allied	l + Pra	ctical	I to	IV	24	20	4	+1		500
	Skille Elect	ed Base ive	ed	I to	VI	18	12		6		600
TT.7	Non Elect	Major ive		III &	s IV	6	4		2		200
IV		ıl Valu ation	е	I		3	2		1		100
	Envii Stud	conmer ies	ntal	II		3	2		1		100
V	Exter Activ	nsion ities		I to	IV		1			100	
		TO	ΓAL	1		180	140	39		4000	
		SEM	ESTER	WISE	DIST	RIBUTIC	N OF I	IOUR	3		
PAR T	I	II		I	II			IV			
SEM	T/A	ENG	COR E	SBE	NM E	SVE/ ES	SBE	NM E	SVE ES	-	тот
I	6	6	6	3	-	3	3	-	3		30
II	6	6	6	3	-	3	3	-	3		30
III	-	-	18	3	3	-	3	3	-		30
IV	-	-	18	3	3	-	3	3	-		30
v	-	-	19+ 2	3	-	-	3	-	-		30
VI	-	-	14+ 2	3	-	-	3	=	-		30
тот	12	12	85	18	6	6	18	6	6		180

## B.B.A. (2011 - 2014) TITLE OF THE PAPERS, CREDITS & MARKS

		I SEMI	ESTER						
Р	SUB	TITLE OF THE PAPER	S.CODE	H/	С	IV	IARK	S	
r	ЗОВ	TITLE OF THE PAPER	S.CODE	W		I	E	T	
	TA 1	இக்காலத் தமிழ் <b>OR</b>	11ULTA11						
I	AR 1	Applied Grammar and Translation – I	11ULAR11	6	3	25	75	100	
II	EN 1	Practical Course in Listening and Speaking	11ULEN11A	6	3	40	60	100	
	C 1	Management Principles	11UCBA11	6	5	25	75	100	
III	A 1	Application of Computer in Business	11UABA11	4	4	25	75	100	
	ΑP	Allied Practical I		2	-	EXA	M II S	I SEM	
IV	SBE 1	Communication Skills	11SEBA11	3	2	25	75	100	
1 4	SVE	Social Value Education	11USVE11	3	2	25	75	100	
			TOTAL	30	19	165	435	600	
		II SEM	ESTER		T	_			
	TA 2	சமயத் தமிழ் <b>OR</b>	11ULTA21	_				100	
I	AR 2	Applied Grammar and Translation – II	11ULAR21	6	3	25	75	100	
II	EN 2	Prose, Poetry and Remedial Grammar	11ULEN21A	6	3	25	75	100	
	C 2	Organisational Behaviour	11UCBA21	6	5	25	75	100	
III	A 2	E - Commerce & Internet Application	11UABA21	4	4	25	75	100	
	ΑP	Allied Practical	11UABA2P	2	2	40	60	100	
IV	SBE 2	Introduction to Accountancy	11SEBA21	3	2	25	75	100	
	ES	Environmental Studies	11UENS21	3	2	25	75	100	
			TOTAL	30	21	190	510	700	
		III SEM	ESTER		T	_			
	СЗ	Managerial Economics	11UCBA31	6	4	25	75	100	
	C4	Business Mathematics	11UCBA32	6	4	25	75	100	
III	C5	Accounting for Managers	11UCBA33	6	4	25	75	100	
	A 3	Management Information System	11UABA31	6	5	25	75	100	
	SBE 3	Soft Skills	11SEBA31	3	2	25	75	100	
IV	NME 1	Choose any one from the list		3	2	25	75	100	
			TOTAL	30	21	150	450	600	

B.B.A. (2011 - 2014)
TITLE OF THE PAPERS, CREDITS & MARKS

		IV SEM	ESTER					
P	SUB	TITLE OF THE PAPER	S.CODE	H/	С	IV.	IARK	s
r	ы	TITLE OF THE PAPER	S.CODE	W	١	I	E	T
	C6	Business Law	11UCBA41	6	4	25	75	100
III	C7	Production and Operation Management	11UCBA42	6	4	25	75	100
111	C 8	Marketing Management	11UCBA43	6	4	25	75	100
	A 4	Enterprise Wide Information System	11UABA41	6	5	25	75	100
IV	SBE 4	Total Quality management	11SEBA41	3	2	25	75	100
	NME 2	Choose any one from the list		3	2	25	75	100
			TOTAL	30	21	150	450	600
		V SEMI	ESTER					
	C 9	Financial Management	11UCBA51	4	4	25	75	100
	C 10	Human Resource Management	11UCBA52	4	4	25	75	100
***	C 11	Management of Banks & Financial Institution	11UCBA53	4	4	25	75	100
III	C 12	Service Marketing	11UCBA54	4	5	25	75	100
	C 13	Case Analysis	11UCBA55	5	5	25	75	100
	CE 1	A) Customer Relationship Management <b>OR</b>	11UEBA5A	6	5	25	75	100
		B) Operation Research	11UEBA5B					
IV	SBE 5	E - Business	11SEBA51	3	2	25	75	100
			TOTAL	30	29	175	525	700
	1	VI SEM	ESTER		1	1	r	1
	C 14	International Marketing	11UCBA61	4	4	25	75	100
	C 15	Entrepreneurial Development	11UCBA62	4	4	25	75	100
	C 16	Strategic Management	11UCBA63	4	4	25	75	100
III	C 17	Advertising and Sales Promotion	11UCBA64	4	4	25	75	100
	CE 2	A) Retail Management <b>OR</b> B) Training and Development	11UEBA6A 11UEBA6B	6	5	25	75	100
	P	Project	11UPBA61	5	5		100	100
IV	SBE 6	Enterprise Resource Planning	11SEBA61	3	2	25	75	100

# TITLE OF THE PAPERS, CREDITS & MARKS

## PART I & II (2011 - 2014)

	ONE YEAR LANGUA (B.Sc CS, IT, BCA., B.COM., 1			A &	BBM	[)	
SEM	TITLE OF THE PAPER	S.CODE	H/W	С	M	IARK	S
ODM	TITLE OF THE TRIER	S.CODE	11, 44		Ι	E	T
	PART I - T	AMIL					
Ι	இக்காலத் தமிழ்	11ULTA11	6	3	25	75	100
II	சமயத் தமிழ்	11ULTA21	6	3	25	75	100
		TOTAL	12	6	50	150	200
	PART I - Al	RABIC				•	
I	Applied Grammar and Translation – I	11ULAR11	6	3	25	75	100
II	Applied Grammar and Translation – II	11ULAR21	6	3	25	75	100
		TOTAL	12	6	50	150	200
	PART II - EI	NGLISH					
I	Practical Course in Listening and Speaking	11ULEN11A	6	3	40	60	100
II	Prose, Poetry and Remedial Grammar	11ULEN21A	6	3	25	75	100

TOTAL

65 135 200

# DEPT. OF BUSINESS ADMINISTRATION CBCS SYLLABUS - BBA (2011 - 2014) (Applicable for students admitted in June 2011 and onwards)

# PART III - CORE, CORE ELECTIVE & PROJECT (FOR B. B. A. MAJOR)

	MAJOR)									
SEM	P	TITLE OF THE PAPER	S.CODE	H/W	С	]	MARK	_		
2141	1	IIIDE OF THE FAPER		-		I	E	T		
1	C1	Management Principles	11UCBA11	6	5	25	75	100		
II	C2	Organisational Behaviour	11UCBA21	6	5	25	75	100		
	C3	Managerial Economics	11UCBA31	6	4	25	75	100		
TTT	C4	Business Mathematics	11UCBA32	6	4	25	75	100		
III		Accounting for Managers	11UCBA33	6	4	25	75	100		
	C6	Business Law	11UCBA41	6	4	25	75	100		
IV	C7	Production and Operation Management	11UCBA42	6	4	25	75	100		
		Marketing Management	11UCBA43	6	4	25	75	100		
		Financial Management	11UCBA51	4	4	25	75	100		
	C10	Human Resource Management	11UCBA52	4	4	25	75	100		
	C11	Management of Banks & Financial Institution	11UCBA53	4	4	25	75	100		
V	C12	Service Marketing	11UCBA54	4	5	25	75	100		
	C13	Case Analysis	11UCBA55	5	5	25	75	100		
	CE1	A) Customer Relationship Management <b>OR</b>	11UEBA5A	6	5	25	75	100		
		B) Operation Research	11UEBA5B							
	C14	International Marketing	11UCBA61	4	4	25	75	100		
	C15	Entrepreneurial Development	11UCBA62	4	4	25	75	100		
		Strategic Management	11UCBA63	4	4	25	75	100		
VI	C17	Advertising and Sales Promotion	11UCBA64	4	4	25	75	100		
	CE2	A) Retail Management <b>OR</b>	11UEBA6A	6	5	25	75	100		
	CĽ2	B) Training and Development	11UEBA6B			43	73	100		
	P	Project	11UPBA61	5	5		100	100		
			TOTAL	102	87	475	1525	2000		

# DEPT. OF BUSINESS ADMINISTRATION CBCS SYLLABUS – BBA (2011 - 2014)

PART III - ALLIED - ENTERPRISE WIDE INFORMATION SYSTEM
(FOR B. B. A. MAJOR)

		(FOR B. B.	A. MAJOR)					
SEM	P	TITLE OF THE PAPER	S.CODE	H/W	С		ARK	_
<u> </u>			5.CODE	11/ **		I	E	T
I	1	Application of Computer in Business	11UABA11	4	4	25	75	100
		Allied Practical		2		EXA	M II	SEM
II	2	E - Commerce & Internet Application	11UABA21	4	4	25	75	100
		Allied Practical	11UABA2P	2	2	40	60	100
Ш	3	Management Information System	11UABA31	6	5	25	75	100
IV	4	Enterprise Wide Information System	11UABA41	6	5	25	75	100
			TOTAL	24	20	140	360	500
]	PA	ART IV - SKILL BASED ELI	ECTIVE (FO	R B. B	. A.	MA	JOR)	
I	1	Communication Skills	11SEBA11	3	2	25	75	100
II	2	Introduction to Accountancy	11SEBA21	3	2	25	75	100
III	3	Soft Skills	11SEBA31	3	2	25	75	100
IV	4	Total Quality management	11SEBA41	3	2	25	75	100
V	5	E – Business	11SEBA51	3	2	25	75	100
VI	6	Enterprise Resource Planning	11SEBA61	3	2	25	75	100
		TOTAL		18	12	150	450	600
]	PA	ART IV - NON MAJOR ELEC	CTIVE (FOR	ОТНІ	ER	MAJ	ORS)	
III	1	Supply Chain Management	11NEBA31	3	2	25	75	100
IV	2	Investment Management	11NEBA41	3	2	25	75	100
			TOTAL	6	4	50	150	200
		PART IV - SVE & ES	S (FOR ALL	MAJO	RS	)		
I	1	Social Value Education	11USVE11	3	2	25	75	100
II	2	Environmental Studies	11UENS21	3	2	25	75	100
			TOTAL	6	4	50	150	200
		PAR	2T - V		1	1		
I to IV	I	Extension Activities		-	1	100	-	100

#### PART III - CORE, CORE ELECTIVE & PROJECT

I SEMESTER							
C 1	1 MANAGEMENT PRINCIPLES 11UCBA11						
Hrs/Week:6	Hrs / Sem: 90	Hrs. / Unit : 18	Credits: 5				

#### **OBJECTIVE:**

To make the students understand the basic principles of Management.

#### UNIT I

The Development of Management thought – Contributions of Taylor, Henri Fayol, Elton Mayo, Gilbreth Maslow, Peter Drucker, Hentzberg.

Functions of Manager.

#### UNIT II

Planning – nature and purpose – objective – operations and strategic planning – types – steps in planning – limitations, Centralization and Decentralization.

#### UNIT III

Organising – organization theory – Organisational structure, Delegation defined. Staffing- Definitions, Objectives, Merits and Demerits.

#### **UNIT IV**

Directing – Principles – Role theory and Role analysis – Hawthorne studies – Morale and motivation.

#### **UNIT V**

Controlling – function – steps – budgeting – budgeting – Reviewing.

#### **TEXT BOOK:**

Principle of Management - L.M. Prasad.

- 1. Principles of Management Sherlekar
- 2. Business Management Dinkar and Pegare
- 3. Principles of Management Tripathi & Reddy
- 4. Essentials of Management Koontz and "O" Donnel (TMH)
- 5. Business Organisation Dr. S.C. Saxena.

II SEMESTER							
C 2	ORGANISATION	AL BEHAVIOUR	11UCBA21				
Hrs/Week:6	Hrs / Sem: 90	Hrs. / Unit: 18	Credits: 5				

The concept of organizational behaviour – nature of man-nature of organization – Models of organization behaviour – S.O.B.C. Model – Organization behaviour and human relations.

#### UNIT II

Individual behaviour – Perception – Personality – Group Dynamics – Groups at work – Formal and Informal groups – Group cohesiveness – Group pressure and norms – individual & Group goals.

#### UNIT III

Leadership – Characteristics – Styles of Leadership – Power and Authority – Manager and Leader.

#### UNIT IV

Communication – Process directions – Feedback – Barriers to Communication – Suggestion scheme and grievance procedure.

#### UNIT V

Morale and motivation in industry – Motivation theory of Herzberg's. Organizational application of motivational. Theories of Maslow and Alderfer.

#### TEXT BOOK:

Organization Behaviour - Fred Luthans - Tata McGraw Hill

- 1. Organization theory and behaviour V.S.P. Rao and D.S. narayana, Konark Publishers Pvt.Ltd.,
- 2. Human Behaviour at work Keith Davis Tata McGraw Hill Book Company.
- 3. Organizational Bahaviour S.S. Khanna
- 4. Organization Behaviour Concepts, Controversies and applications by Stephen P.Robbins, Prentice Hall Publication.

II SEMESTER							
С 3	MANAGERIAI	ECONOMICS	11UCBA31				
Hrs/Week:6	Hrs / Sem: 90	Hrs. / Unit: 18	Credits: 4				

#### **OBJECTIVE:**

To introduce students to the managerial tools of Economics and Pricing decisions.

#### UNIT I

Introduction: Nature and scope of Managerial Economics – Economic theory and Managerial Economics: Role and responsibilities.

#### UNIT II

Demand Analysis and Forecasting –Demand Determinants – Demand Distinctions – Demand forecasting – General considerations – Methods of Demand Forecasting.

#### UNIT III

Cost Analysis: Cost concepts – Classifications and determinants – Cost – Output relationship – Economics and Diseconomies of scale – Cost control and cost reduction.

#### **UNIT IV**

Price and Output Decisions under different market structure: Project competition – Monopoly and monopsony – Price discrimination – Monopolistic Competition- Oligopoly – Practical methods of pricing.

#### **UNIT V**

Macro Economics and Business Decisions: Business cycle and Business Policies – Demand Recession in India – Causes, indicators and prevention – Economic forecasting for Business – Input – Output Analysis – National Income Accounting for Managers.

#### **TEXT BOOK:**

Varshney, R.L., & Maheswari, K.L., Managerial Economics, New Delhi: Sultan Chand & Sons, 2002.

- 1. Joel Dean: Managerial Economics, New Delhi: McGraw Hill Publications Co. Ltd., 1979.
- 2. Seth, M.L.: Micro Enonomics: Agra: Lakshmi Narain Agarwal Educational publishers, 1990

	III SEM	ESTER	
C 4		D STATISTICS FOR AGER	11UCBA32
Hrs/Week:6	Hrs / Sem: 90	Hrs. / Unit: 18	Credits: 4

Nature and scope of statistics – uses of statistics in business-statistical data – primary and secondary data.

#### UNIT II

Measures of central tendency – mean, median, mode – geometric mean and harmonic mean

#### UNIT III

Correlation and Pearson and regression analysis - X on Y - Y on X

#### **UNIT IV**

Elements of differentiate calculus – addition – subtraction – maxima and minima

#### **UNIT V**

MATRICES - Basic concepts - matrix addition - scalar multiplication - multiplication of matrix - inverses of a matrix - solution through liner equations - matrix method.

- 1. Business Mathematics D.C. Sancheti and V.K.Kapoor Publisher: Sultan Chand & Sons, New Delhi.
- 2. A text book of Business Mathematics by G.K. Ranganath Himalaya Publishing House, Delhi.

III SEMESTER				
C 5 ACCOUNTING FOR MANAGERS 11UCBA33				
Hrs/Week:6	Hrs / Sem: 90	Hrs. / Unit: 18	Credits: 4	

#### **UNIT I: Introduction to Accounting**

Management accounting as a area of accounting; objectives nature and scope of financial accounting, cost accounting and Management accounting; Management and Managerial decisions; Management Accountant's positions; Role and responsibilities.

#### UNIT II: Accounting Plan and Responsibility Centres

Meaning and significance of Responsibility accounting; Responsibility centres- Cost Centre and Investment Centre; Problem in Transfer pricing; Objectives and determinants of responsibility centres.

#### UNIT III

Budgeting; Definition of Budget – Essential of Budgeting; Types of Budget – Functional, Master etc.; Fixed and Flexible Budget; Budgetary control; Zero based budgeting; Performance budgeting.

#### UNIT IV

Analysing Financial statement; Horizontal, Vertical and Ratio analyses; Cash flow analysis.

#### **UNIT V**

Reporting to Management; Objectives of Reporting, Reporting Needs at different managerial levels; Types of Reports, Modes of reporting, Reporting at Different levels of Management.

- 1. Pandey. I. M, Management Accounting, Vani Publication Delhi.
- 2. Lall. B.M and I.C. Jain Cost Accounting Principles and Practice, Prentice Hall Delhi.
- 3. Anthony, Robert Management Accounting, Tarapore-wala, Mumbai

IV SEMESTER			
C 6	BUSINESS LAW 11UCBA41		
Hrs/Week:6	Hrs / Sem: 90	Credits: 4	

Contract Act – Definition, Classification – essentials of a contract, mistake Misrepresentation and fraud – right and obligations of parties to contact not enforceable – assignment, breech, performance and discharge.

#### UNIT II

Law of Agency – nature appointment, termination, right and duties liabilities – relation with third parties – types of agents.

#### UNIT III

Partnership – Definition, Creation relation with partner interest and to third part liabilities of partner – dissolution, goodwill.

#### **UNIT IV**

Sale of Goods Act – Definition price conditions and warranties – right and remedies in case of breach – stoppage in transit transfer of property.

#### **UNIT V**

Sale of Goods Act – Definition, Price, Conditions and Warranties – Right Remedies in case of Breach – Stoppage in Transit Transfer of Property.

#### UNIT VI

Law of Insurance - Life Insurance - Free Insurance - Marine Insurance.

#### **TEXT BOOK:**

Elements of Mercantile Law - N.D. Kapoor.

- 1. Mercantile Law Davar
- 2. Indian Mercantile Law S.R. Davar.
- 3. Mercantile Law Venkatesan. E.
- 4. Mercantile Law Shukla

	IV SEM	ESTER	
C 7 PRODUCTION & OPERATIONS MANAGEMENT 11UCBA			11UCBA42
Hrs/Week:6	Hrs / Sem: 90	Hrs. / Unit: 18	Credits: 4

An overall view of productions management – relationship of production management with marketing, finance, HRM and material management – factors of plant location – plant layout – types of layouts and their suitability.

#### **UNIT II**

Introduction to Work study, time and motion study, work measurement, normal time, standard time, capacity planning, various, charts used in production management.

#### UNIT III

Productions planning and scheduling – Kind of production plans, aggregate scheduling, monthly and weekly scheduling.

#### **UNIT IV**

Quality control and inspection – acceptance sampling technique – statistical quality control – control charts – Introduction to TQM,.

#### **UNIT V**

Inventory control of raw materials – Inventory store management – EOQ models – JIT – material handling and equipments required – value analysis and value engineering – ABC analysis.

#### **TEXT BOOK:**

Modern productive Operation management by E.S. Buffa Latest Edition.

- 1. Production and Operation management by RAYMOD & R. MAYOR.
- 2. Production management by Keith Lock Yeep
- 3. Production Operation management by B.S. Goyel

IV SEMESTER				
C 8 MARKETING MANAGEMENT 11UCBA4				
Hrs/Week:6	Credits: 4			

#### **OBJECTIVES:**

To make the student understand the modern method of approaching the customer to buy the product.

#### UNIT I

Marketing function – The marketing concept – Marketing management system, Objectives its interfaces with other functions in the organization.

#### UNIT II

Marketing environment – Demographic, Economic, Physical, Technological, Political, Legal, Social, Cultural Environment – Major factors in company's environment.

#### UNIT III

Consumer markets and buying behaviour – Concept of marketing mix, Marketing Strategies – Concept of product life cycle.

#### **UNIT IV**

Market Segmentation – New Product development process – Pricing decisions.

#### **UNIT V**

Marketing Channels – Advertising decisions – Sales force decisions – Sales forecasting.

#### TEXT BOOK:

Philip Kotler: Marketing Management - New Delhi: Prentice Hall of India 1986.

- 1. William J. Stanton, Michael J. Etzel, Bruce J. Walker: Fundamental of Marketing New Delhi: McGraw Hill, International Edition, 1980.
- 2. Dawar Modern Marketing Management Bombay: Progressive Corporation, 1990.
- 3. Memoria Joshi: Marketing Management: New Delhi: Kitab Mahal, 1991.

V SEMESTER				
C 9 FINANCIAL MANAGEMENT 11UCBA51				
Hrs/Week:4 Hrs / Sem: 60 Hrs. / Unit: 12 Credits: 4				

Nature of financial management – meaning and scope of finance function – Financial Management and its function – Goals of financial management Profit.

#### UNIT II

Cost of capital – Concept – Importance and types of cost capital – Measurements of cost of capital – Weighted average cost of capital – Operating and financial leverages.

#### UNIT III

Capital structure – Meaning, factors affecting capital structure – Capital gearing, high and low gearing, significance, meaning of trading on equity, limitations on the policy or trading of equity.

#### **UNIT IV**

Capital budgeting – nature of capital expenditure concept of capital beginning – capital budgeting procedures – Methods of ranking investment proposals – payback method – return on investment method – present value method.

#### **UNIT V**

Financial planning and forecasting. Concept – Characteristics and factors affecting financial planning – Necessary and limitations – Cash forecasting.

#### TEXT BOOK:

Financial Management theory and Practice, Chandra Tata McGraw Hill.

- 1. Financial Management and policy Van Horne, Prentice Hall of India.
- 2. Principles of Corporate Finance Brealey, Mysers, Tata McGraw Hill.
- 3. Financial management M.Y.Khan, P.K. Jain, Tata McGraw Hill
- 4. Financial Management Pondy Vani Educational Books

V SEMESTER				
C 10 HUMAN RESOURCE MANAGEMENT 11UCBA5				
Hrs/Week:4 Hrs / Sem: 60 Hrs. / Unit: 12 Credits:				

Introduction – Processes and functions of personnel management personnel Department Organisation – Place of personnel manager in the organization.

#### UNIT II

Manpower planning – concepts, methods – Job analysis, Job description specification selection process – Employment tests and interviews.

#### UNIT III

Introduction Programme – different training methods of company – performance appraisal and review organization development.

#### **UNIT IV**

Job evaluation methods Wages – different patterns of wage payments time rate piece rate – wage incentives – cost living index – bonus.

#### UNIT V

Concept of Industrial relations – trade unions – collective bargaining – discipline and disciplinary actions – Grievance procedure.

Different kinds of separate on – retirement and retirement benefits, Gratuity Provident fund and pension scheme.

#### TEXT BOOK:

Personnel management - Memoria - Himalaya Publishing House.

- 1. Personnel management Fillippa Mc Graw Hill.
- 2. Personnel management Ahuja Kalyani Publishing
- 3. Personnel management P.C. Tripathi.

	V SEM	ESTER	
C 11	MANAGEMENT OF E	11UCBA53	
Hrs/Week:4	Hrs / Sem: 60	Hrs. / Unit: 12	Credits: 4

Classification and types of Bank in India - Functions of Banks and relating to banking. Banking Regulations Act - RBI Act and functions of RBI under liberalized era.

#### UNIT II

Main Services of Banks: Acceptance of Deposits and Advances. Deposits: Types of Deposits, Marketing of various deposits, Cost of Deposits for the Bank, Suitable and equitable mix of Time and Demand Liabilities (ie) - of Deposits.

#### **UNIT III**

Advance Appraisal of loan proposals - Financial, Technical, Commercial, Managerial. Periodical inspection of securities / hypothecation - Follow up and Recovery, NPA, Introduction to securitization act, LC's and Bank Guarantees, Deferred payment, Guarantor's co-acceptance, developments rish in case of failure.

#### **UNIT IV**

Remitance of funds by DD, MT, TT, Collection and clearing functions, MICR cheque's, Currency chests - Safe custody of items, Lockers, Executor and Trustee function. Credit cards, ATMs.

#### **UNIT V**

Role of national and state financial Institutions in the Economic development. Various types of central and state financial Institutions, Role in present context - Venture Capitalist.

- 1. Banking Theory Law and Practice K,P.M Sundar Vaishney, Sultan Chand & Son's.
- 2. Financial for Small Scale Industries CP Rao.
- 3. Industrial Finance Francis Cherunilam Himalaya House.
- 4. Monetary Economics M.L.Seth Lakshmi Narin Publishers, Agra
- 5. Money, Banking and International Trade M.C. Vaish Wiley Eastern.

V SEMESTER				
C 12 SERVICE MARKETING 11UCBA5				
Hrs/Week:4 Hrs / Sem: 60 Hrs. / Unit: 12 Credits				

#### OBJECTIVE

To make the students gain expert knowledge of marketing of various Services.

#### UNIT I

Meaning and important of services- Features of services- Growth of services-Types of services

#### UNIT II

Service Marketing Concept –Buyer Behaviour – Factor influencing Buyer Behaviour.

#### UNIT III

Service Marketing Mix – Products strategy – Pricing Techniques –

Distribution systems.

#### **UNIT IV**

Tourism Marketing – Educational Marketing – Hospital Marketing – Hotel Marketing.

#### **UNIT V**

Financial Services: Marketing of Financial Services – Fund based services – Merchant Banking- Non Fund Based - Credit Rating-Stock Broking.

#### **TEXT BOOK:**

S.M. SHA.: Services Marketing Himalaya Publishing House, New Delhi.

- 1. P.M. Reddy: Services Marketing Himalaya Publishing House, New Delhi.
- 2. Dr.V.Balu: Service Marketing, Sri Venkateshwara Publication, Chennai.

V SEMESTER		
C 13	CASE ANALYSIS	11UCBA55
Hrs/Week: 5	Hrs / Sem: 75	Credits: 5

- The cases should be distributed by the teacher concerned from the different functional areas of management
- The Student should be trained to discuss the cases in small group
- To develop analytical thinking and to present the findings to the common class
- The chairmanship for each case should be rotated among the student this is to develop conference leadership.
- They should also be trained to write case reports.
- The teacher should give a case or case let and ask the student to identify the problem situation in the case, analysis the causes and suggest suitable alternative courses of action after considering the relative merits and demerits of each alternatives
- The final examinations will consist of case or case let for individual analysis and discussion in a paper. The student must write the case reports.

	V SEM	ESTER	
CE 1A CUSTOMER RELATIONSHIP MANAGEMENT 11UEBA5			
Hrs/Week:	Hrs / Sem: 90	Hrs. / Unit : 18	Credits: 5

Introduction to Customer Relationship Management – Mass customization to CRM – Process of relationship marketing

#### UNIT II

Need for customer relationship management – Customer satisfaction to Customer loyalty

#### UNIT III

Emergence of E-Tailers- Navigation - Delivery - Customer service - Paper policies

#### **UNIT IV**

Relationship marketing in practice - Essar Cell phone - Usha International

#### **UNIT V**

Forces driving CRM – What CRM can offered to the firm and key principles of CRM – Types of CRM – Operational CRM – Analytical CRM

#### TEXT BOOK:

K.Balasubramanian – Customer Relationship Management – Learn Tech Press – Trichy

V SEMESTER				
CE 1B OPERATIONS RESEARCH 11UEBA5E				
Hrs/Week: 6 Hrs / Sem: 90 Hrs. / Unit: 18 Credits: 5				

#### **OBJECTIVE:**

To introduce basic concepts and ideas and to impart knowledge on operations research.

#### UNIT I

Operation research - LPP - Graphical method

#### UNIT II

Transportation – Northwest corner, least cost, Vogee and Assignment Methods.

#### UNIT III

Assignment - maximization method and minimization method

#### **UNIT IV**

Inventory management – deterministic and elementary stochastic model

#### **UNIT V**

Replacement Decisions -breakdown- failure

#### **TEXT BOOK:**

Hamdy A.Taha: Operations Research. New Delhi: Sultan Chand & Sons, 1990

- 1. V.K. Kapoor: Operations Research Problems and Solution. New Delhi. Sultan Chand & Sons, 1980
- 2. Gupta, Gandi Swroop and Mohan: Operations Research. New Delhi Sultan Chand & Sons, 1990

VI SEMESTER				
C 14 INTERNATIONAL MARKETING 11UCBA61				
Hrs/Week: 4	Hrs/Week: 4 Hrs / Sem: 60 Hrs. / Unit: 12 Credits: 4			

#### **OBJECTIVES:**

To impart basic knowledge and skills on International Business Policy practices to students.

#### UNIT I

Introduction: International Business (Trade) Theories – Scope and size of International Markets – Globalisation of Market (Canadian, Mexican, Chinese, Models) – Conceptual and Institutional Framework.

#### UNIT II

International Business Environment: Global Marketing Environments cultural – social – legal and political environments – Trade, Monetary and Economic Environments.

#### UNIT III

International Business policy: Export – Import policy (EXIM policy) FDIs – FIZs – Collaborative ventures – Subsides – Licensing – Financial contracts – Trade Alliances – Merges and Takeovers.

#### **UNIT IV**

International Marketing Mix: International product policy and planning: International Marketing promotion - Advertising, Distribution and sales promotion - International Pricing.

#### **UNIT V**

Multilateral Arrangements: International Business and LDCs – Regional Trade Groupings and cooperation – International organizations – International Resource Planning – International Marketing Research – Multilateral Agreements (Negotiations) on Traiff and Non – Tariff Barriers – Borderless Business society.

- 1. Kirpalani, V.H., 'International Marketing', Sultan Chand & Sons, New Delhi, 2001.
- 2. Saravana Vel.P 'International Marketing', Himalaya Publishing House, New Delhi, 1987.
- 3. Yorborough and Yorborough . "International Business' McGraw Hill US 1998.
- 4. Francis Cherunilam, 'International Business' Wheeler Publications, New Delhi, 20

VI SEMESTER			
C 15 ENTREPRENEURIAL DEVELOPMENT 11UCBA62			
Hrs/Week: 4	Hrs / Sem: 60	Hrs. / Unit: 12	Credits: 4

#### **OBJECTIVES:**

To enable the students in the entrepreneurial skills for management.

#### UNIT I

Definition of entrepreneur, functions of entrepreneur, types of entrepreneur- sociological and psychological factors

#### UNIT II

EDP,NIESBUD, New Delhi, ITCOT and SIPCOT in Tamil Nadu, Role of financial institutions in supporting entrepreneur – ICICI, UTI

#### **UNIT III**

Project identification and selection- factors - planning a project formulation - project report

#### **UNIT IV**

Managerial skills required by entrepreneurs – sole proprietorship, partnership and company

#### **UNIT V**

Opportunities for rural and women entrepreneur – problems faced by rural and women entrepreneur – role of SHG – reservation for small industries – prevention of industrial air and water pollution – cause and prevention of industrial sickness

- 1. Vasant Desai:Dynamics of Entrepreneurial Development, New Delhi: Wiley Eastern Ltd., 1990.
- 2. S.B.Srivastav: A Practical Guide to Industrial Entrepreneurs: New Delhi. Wiley Eastern Ltd. 1990.
- 3. Gupta Srinivasan: Entrepreneurial Development New Delhi: Sultan Chand & Sons 1990.
- 4. P. Saravanavel: Entrepreneurship Development Principles, Policies and Programmes. New Delhi: Himalaya Publishing House, 1990.
- 5. T.V. Rao, and Udai Pareek; Developing Entrepreneurship A Handbook, New Delhi: Mc Graw Hill Publications Co. Ltd., 1990.

VI SEMESTER				
C 16 STRATEGIC MANAGEMENT 11UCBA				
Hrs/Week: 4	Hrs / Sem: 60	Hrs. / Unit: 12	Credits: 4	

Total organizational view; the concept of strategy policy, planning hierarchies, evaluation strategy, Philosophy of strategy, satisfying and organizing.

#### UNIT II

SWOT Analysis, environmental analysis the importance of National Planning for strategy formulation, industry analysis future studies.

#### UNIT III

Organizational competence and resource analysis, matching opportunities and resources strategy and values, social responsibilities of management social audit.

#### **UNIT IV**

Implementing the strategy: Organisation design, structure relationships processes leadership, control, performance standards corrective action.

#### **UNIT V**

Case unifying all the above concepts.

#### **TEXT BOOK:**

Business policy and strategy - L.M. Prasad

- 1. Business Policy Azar Kashmi
- 2. Business policy P.K. Goss
- 3. Business Policy Azar Kashmi
- 4. Business Policy Action Strategy formation and management by Gelereck.

VI SEMESTER			
C 17	17 ADVERTISING AND SALES PROMOTION 11UCBA		
Hrs/Week: 4	Hrs / Sem: 60	Hrs. / Unit: 12	Credits: 4

Advertising – Advertising on element of Marketing mix objectives – Advertising and Salesmanship – role and importance – planning for Advertisement communication process – formal and informal.

#### UNIT II

Advertisement copy – kinds – Appeals – Advertising mix – Advertising budget and relevant decisions.

#### **UNIT III**

Advertising agencies and their role – type of Advertising – measuring the effectiveness of Advertisement – Managing agency.

#### **UNIT IV**

Sales Promotion – objectives – advantages – tools and their effectiveness – aggressive selling.

#### **UNIT V**

Sales promotion and personnel selling nexus – Measuring the effectiveness of promotion.

- 1. Sales promotion management John. A. Quclch
- 2. Marketing salesmanship and Advertising M. Ramasamy
- 3. Principles of Marketing and Salesmanship J.C. Sinha
- 4. Advertising Principles problems and cases and others Charles J.Dirkson
- 5. Advertising management concepts and cases Mahendra Mohan (TMH)

VI SEMESTER				
CE 2A	RETAIL MANGEMENT 11UEBA6A			
Hrs/Week: 6	Hrs / Sem: 90	Hrs. / Unit : 18	Credits: 5	

Retailing – Types of retailers – Levels of service offered by retailers – Self service – Self selection – Limited service – Full service

#### UNIT II

Major retailer types – Specialty store – Department Store – Supermarket – Convenient Store- Super store – Catalog showroom

#### UNIT III

Non store retailing – Direct selling – Direct Marketing – Automatic Vending – Buying Service

#### **UNIT IV**

Corporate retailing - Major types of retail organization - corporate chain store - voluntary chain - franchisee organization - Merchandising conglomerate

#### **UNIT V**

Decisions - Marketing Decisions - Target Market - Services - Store atmosphere - price decision - promotion decision - place decision

#### REFERENCE BOOK:

Philip Kotler - Marketing management - Pearson Education - 2004

VI SEMESTER			
CE 2B TRAINING AND DEVELOPMENT 11UEBA6			
Hrs/Week: 6	Hrs / Sem: 90	Hrs. / Unit : 18	Credits: 5

Principles - purpose of training and development - training methods - techniques of training.

#### UNIT II

Induction training - identify training and development requirement - develop course objective - defiance strategy - establish instructional mode - determine class size - identify level of training require - determine media - established sequence.

#### UNIT III

Training evaluations - approaches of evaluations - IBM approach - xerox corporation approach - types evaluation instruments - reporting evaluation results.

#### **UNIT IV**

Training the trainer - application in computer training - developing effective training programme - designing an HRD Programme

#### **UNIT V**

Concept of HRD - HRD deportment and its task - HRD for organizational effectiveness

#### **TEXT BOOK:**

Human Resource Management - Biswajeet Pattanayak, 3rd Edition - Prentice Hall of India, New Delhi.

	VI SEMESTER	
P	PROJECT	11UEBA6B
Hrs/Week: 5	Hrs / Sem: 75	Credits: 5

#### **OBJECTIVES:**

At the end of the semester the students should be able to:

- 1. Identify the potential areas of research in his/her field;
- 2. Collect data from various sources including the internet, analyse them, make new connections and link them to life;
- 3. Read and write originally and usefully.

#### **GUIDELINES:**

- 1. The project may be done individually or in groups not exceeding five per group.
- 2. The minimum length of the project should be 30 pages in A4 size.
- 3. Marks for the project report will be 100 divided as **80% for the** presentation of project and **20% for viva-voce**.

#### PART III – ALLIED ENTERPRISE WIDE INFORMATION SYSTEM

	I SEMI	ESTER	
A 1	APPLICATION O	11UABA11	
Hrs/Week: 4	Hrs / Sem: 60	Hrs. / Unit: 12	Credits: 4

#### **OBJECTIVE:**

To make the student understand the Basic application of Computers in Business.

#### UNIT I

Introduction to office 2000 – Features of MS word 2000 – Creating a Document – Formatting Documents – Editing Using Cut, Copy and Paste – Finding and Replacing Text- Printing and Previewing Document.

#### UNIT II

Creating List and Numbering Heading- Creating Footers-Spelling and Grammar Tools – Inserting Pictures, Page Numbers, Book Marks, symbols and Dates – Working with Tables- working with Mail Merge.

#### UNIT III

Excel Basics – Creating and Saving a Work Book- Basic Formatting – Using Formula –Excel Functions – Charts.

#### **UNIT IV**

Introduction to Power Point – Inserting Text, Pictures, Tables, Charts, in a Slide – Animating Objects – Slide Transition.

#### **UNIT V**

Introduction to MS Access –Creating Tables– Queries –Forms – Report in Access.

#### **TEXT BOOK:**

1. MS Office - Complete Reference Stephen L.Nelson, TMH.

- 1. Microsoft Office 2000 Gini Courter.
- 2. Microsoft Office 2000 N.krishnan.

II SEMESTER			
A 2 E- COMMERCE AND INTERNET APPLICATION 11UABA2			11UABA21
Hrs/Week: 4	Hrs / Sem: 60	Hrs. / Unit: 12	Credits: 4

#### **OBJECTIVE:**

To make the students gain knowledge of framework of E-Commerce and its application in business.

#### UNIT I

Welcome to Electronic Commerce – Introduction, Concepts of b2b, b2c, c2c, b2g; benefits of E-Commerce to Organization, Consumers, The Network infrastructure for E-Commerce –Electronic Payment Applications.

#### UNIT II

E-Commerce-Forms of Data communication- Types of Communication Channels- Methods of Data Transmission – Definition for LAN, MAN, and WAN,

#### UNIT III

Electronic Data Interchange-Definition- Benefits of EDI- EDI Application in Business –Un/EDIFACTS Standard.

#### **UNIT IV**

Reengineering for change-Business Process Reengineering-Management of change- Internet and Extranet for Electronic Commerce.

#### **UNIT V**

E- Commerce in India- The Internet in India-Laws for E-Commerce in India.

- 1. S.Jaiswal: Doing Business on the Business on the Internet commerce, Galgotia Publication.
- 2. Kamalesh K.Bajaj and Debajaninag E-Commerce, Tata McGraw Hill Publications Co Ltd., New Delhi.
- 3. David Whitely:E-Commerce, Tata McGraw Hill Publications Co. Ltd., New Delhi.
- 4. Jaffrey F.Rayport,: E-Commerce, Tata McGraw Hill Publications Co. Ltd., New Delhi

	I & II SEMESTER	
	ALLIED PRACTICAL	
AP	(Examination at the end of II	11UABA2P
	Semester)	
Hrs/Week: 2	Hrs / Sem: 30	Credits: 2

#### APPLICATION OF COMPUTER IN BUSINESS PRACTICAL

#### **MS word 2000**

Typing letters and editing and printing.

Using Spell Check and Thesaurus.

Designing a cover page with word art.

Using Header, Footer Bookmark, Foot notes.

Mail merge a letter to an address file.

Typing 5 pages of Mathematical equations and symbols.

PowerPoint 2000

Creation of presentation with different styles on a given topic current interest.

Preparing Presentation for a topic in the study of all course.

#### **Excel 2000**

Entering spread sheets with formula Entering spreadsheet and doing statistical calculations

Printing of Graphs and charts for the given data.

Creating and using macros.

#### Access 2000

Create a table and store data for applications such a student, Mark Employee, Hospital Information etc.

#### E-COMMERCE AND INTERNET APPLICATION PRACTICAL

- 1. Simple we b Page
- 2. Hyper link web <A></A>
- 3. Web page with image <Img src = "">
- 4. Web page Applet < Applet >
- 5. Web page with table <TB>
- 6. Develop on html document to print he following
  - \*.In houses for domestic purposes (cooking, bathing and washing)
  - \*.for hostels, hospitals, guest houses and Industrial Canteens
  - \*. For food processing plant and for process applications
- 7. Develop an HTML document to print the above message as an unordered list
- 8. Develop an HTML document to print the following
  - SPECIAL FEATURES OF SOLAR HEATER SYSTEM
  - a. System guranteed for two years
  - b. 100 % depreciation allowed for tax payers

- c. Capital investment paid back with in 3-4 years with cumulative energy savings
- d. Negligible maintenance requirement
- e. Soft loan facilities available from IREDA, IDBI and form nationalized banks.
- f. Long life of the system (15-20 years) results in a enormous life time energy savings
- g. Non-polluting and non-deplectable energy sources.
- 9. Develop an HTML document to print the above matter as an ordered list

with A,B,C,..... As the numbering scheme.

10. Write an HTML document to print the following facilities.

#### 1. Own House

- 2400 square feet living area
- Separate Bungalow
- Car shed available

#### 2. Car

- Maruti Omni Van
- Registration number TN 72 8195
- 1994 Model

#### 3. Farm

- Coconut Groves
- 35 Acres
- Mango Groves
- 11. Write an HTML document to print the following. The library has the following cassettes:

#### 1.Cinema

- \* Bombay
- \* I Love you
- \* Crazy Crazy
- \* The Sun

#### 2. Educational

- Mathematics
- I. Part I: Analytical geometry
- II. Part II : Calculus
- III Part III: Trigonometry

#### 3. Cultural

#### Classical Music

- 1. M.S.Subulakshmi
- 2. Sreenivas iyengar
- 3. Yesudas
- 4. Thiagaraja Bhagavathar

#### Classical Dances

- 1. Bharata Natvam
- 2. Kuchupudi
- 3. Bhangra

III SEMESTER			
A 3	3 MANAGEMENT INFORMATION 11UABA3		
Hrs/Week: 6	Hrs / Sem: 90	Hrs. / Unit: 18	Credits: 5

#### **OBJECTIVE:**

To introduce basic ideas and to impart knowledge on MIS and computers.

#### UNIT I

Introduction to the Basic concepts of MIS Evolution of Computers and their role in MIS.

#### UNIT II

Hardware features - Software features.

#### UNIT III

Information concepts for MIS data – Information – Identification of Decision making and information needs.

#### **UNIT IV**

Mechanics of systems Analysis – Flow charting – Examples of MIS Design – Concepts and Case studies.

#### **UNIT V**

Systems concepts and System Approach to Management – Total system approach – Miscellaneous for MIS.

#### **TEXT BOOK:**

James O'brien: Management Information System. London: Sage Publications, 1985.

- 1. Lawerence S. Orilla: Computer Information An Introduction, New York: John Wiley & Sons. Inc., 1980.
- 2. Raymond Mcleoulir: Management Information System. New York: Wiley and Sons Inc., 1967.

IV SEMESTER			
A 4	ENTERPRISEWIDE INFORMATION SYSTEMS 11UABA4		
Hrs/Week: 6	Hrs / Sem: 90	Hrs. / Unit: 18	Credits: 5

#### **OBJECTIVES:**

- o To impart to the students the knowledge of ERP and BPR concepts and applications.
- o To introduce the students to SCM and CRM concepts of enterprises.

#### **UNIT I - Enterprise Resource Planning**

ERP – Integration and beyond – Need for integrated system – Requirement of an Integrated system – benefits of ERP integration.

#### **UNIT II - Erp Implementation**

Personnel involved in ERP implementation - Key for successful ERP implementation - Process organization structure - Project sponsor - Steering committee - Project manager - Functional team - Implementation consultant - selection of Consultant

#### **UNIT III - Re- Engineering Concepts**

Re-engineering concept – Five key principles of BPR – Phase of Technology change and Pressure for organizational Change – BPR and break points – change management – Organizing for change – Creative Management consultancy approach.

#### **UNIT IV - Supply Chain Management**

Supply chain –Traditional supply chain – Emerging supply chain – Functions of Supply chain management – Detailed SCM frame work.

#### UNIT V - Customer Relationship Management

Customer Relationship Management – Complementary layers of CRM – Need for CRM – Customer satisfaction to Customer loyalty.

#### **TEXT BOOK:**

K.Balasubramanian, Enterprise wide Information System – LearnTech Press, Trichy.

- 1. Sahay, Supply chain Management, Macmillan, New Delhi.
- 2. Auraham Shtub, Enterprise, Resource planning: The dynamics of operations management.
- 3. Grant Nooris et al; E business & ERP: Transforming the Enterprise.
- 4. Robert B: Manelfield, Ernest, L. Jr., Nichols, introduction to supply chain management.
- 5. Dick Lee Customer Relationship Management Planning Guide.

#### PART IV - SKILL BASED ELECTIVE

I SEMESTER				
SBE 1	COMMUNICATION SKILLS 11SEBA1			
Hrs/Week: 3	/Week: 3 Hrs / Sem: 45 Hrs. / Unit: 9			

#### UNIT I

Introducing communication – types of communication (Meaning – need – importance – commercial terms and abbreviations).

#### UNIT II

Media communication – Principles of effective, communication Barriers to communication – need, function and kinds of business letters – Effective business letters.

#### UNIT III

The layout of the letter – Enquiries and reply, quotations, sales letters

#### **UNIT IV**

claims and adjustments letters, collection letters, circular letters – application letters.

#### **UNIT V**

Importance of listening and communications – Principles of effective listening – Modern means of communication, Like Internet – E.Mail etc.

#### **TEXT BOOK:**

Rajendrapal, J.S. Korlahalli, Sultan Chand & Sons – Essentials of Business Communication.

- 1. Principles and practice of Commercial Correspondence Stephenson, Pitman.
- 2. Effective letters and Business Law Shurter, TMH.
- 3. Business Communication R.C. Sharma, Krishna Mohan, TMH.

II SEMESTER			
SBE 2 INDRODUCTION TO ACCOUNTANCY 11SEBA21			
Hrs/Week: 3	Hrs / Sem: 45	Hrs. / Unit: 9	Credits: 2

#### **Definition of Accounting - Accounting Concepts - Journal**

#### UNIT II

Preparation of Ledger Accounts

#### UNIT III

Subsidiary books – purchase book, sales book, purchase return book, sales return book – Simple cash book

#### **UNIT IV**

#### Preparation of trail balance

#### **UNIT V**

Preparation of Final Accounts ( with closing stock and outstanding expenses adjustments only)

- 1. Advanced Accountancy Volume 1 –By T.S. Reddy & A.Murthy, Margham Publications, Chennai.
- 2. Advanced Accountancy –By M.A.Arulanandam & K.S. Raman Himalaya publishing House Mumbai.

III SEMESTER			
SBE 3	SOFT SKILLS 11SEI		
Hrs/Week: 3	Hrs / Sem: 45	Credits: 2	

Personality Development – importance- concept of personality – Nature of Personality Formation of Personality.

#### UNIT II

Group Dynamics - Need - Process of group Dynamics - importance of group Dynamics
Skills - Communication Skills- Presentation skills - Leadership Skills.

UNIT III

Interviews – Meanings Types of Interview – Interview Techniques.

#### **UNIT IV**

Group Discussion – Meaning – Features of Group Discussion – Roles to Play in Group Discussion – Role of Group Leader

#### UNIT V

Jop Application – Content of application letter – Resume – Content of Resume – Model Resume- Speaking Skills – Essentials of a good Speech.

- 1. John Aurther, Personality Development, Lotus Press. 2009, New Delhi
- 2. Nirmal Singh, Organization Behaviour, Deep & Deep Publications Pvt. Ltd.2001 New Delhi.

IV SEMESTER			
SBE 4 TOTAL QUALITY MANAGEMENT 11SEBA4			
Hrs/Week: 3	Hrs / Sem: 45	Hrs. / Unit : 9	Credits: 2

Introduction to Total Quality Management – Concept of TQM – Quality and Business performance – Service Quality Vs Product Quality – Attitude and involvement of TOP Management – Communication – Culture – Management Systems.

#### UNIT II

Information Analysis and information Technology – Strategic Quality planning – Human Resource Development and Management.

#### UNIT III

Management of Process Quality – history of Quality control – Product Inspection Vs Process Control – Statistical Quality control - Problem analysis – pareto analysis – human side of process control.

#### **UNIT IV**

Customer focus and satisfaction – a Quality focus getting employee involvement – Measure of customer satisfaction service quality – Customer retention – Profitability – Bench Marking – essence of Bench Marking – Benefits – Pitfalls in Bench Marking,

#### **UNIT V**

Organising for TQM – System Approach – The People dimension – Small groups and employment team for TQM – ISO 9000 – Universal standards of Quality Benefits of ISO certification.

- 1. Beyond Total Quality Management -Meladams G. Ranney -Get Bounds Lyle Yorks. (Tata McGraw Hill)
- 2. Quality for progress and Development K.G. Ramamoorthy P.K. Bose, S.P.Mukhersee.
- 3. Total Quality Management -Joel E. Rose. (Text, Cases and Readings (Deep to Deep Publication)

V SEMESTER			
SBE 5	E - BUSINESS 11SEBA51		
Hrs/Week: 3	Hrs / Sem: 45	Credits: 2	

E-Business in a nutshell – Detailed framework of e-business – Traditional business design and e-business design

#### UNIT II

Dimension of Electronic commerce – Electronic market – Role of Electronic commerce and major business pressures – E-business revolution at CISCO.

#### UNIT III

Electronic data Interchange (EDI) – Inter organizational system (IOS) and beginning of supply chain – Electronic Channel support system (ECSS).

#### **UNIT IV**

Marketing practices – e-business- Internet Domains:B2C (Business to Consumer) – Internet Domains: B2B (Business to Business) Internet Domains: C2C (Customer to Customer) Internet Domains: C2B (Customer to Business)

#### UNIT V

Designing and Attractive website – Placing adds and promotion online and Building a Revenue and profit model.

- 1. Paul Jackson, Lisa Harris, Peter Eckersley e-Business Fundamentals Routledge E- Business Originally Published: 29 May 2003.
- 2. Bernard Liautaud E-business Intelligence Mcgraw-hill 2001.
- 3. K.Balasubramanian Enterprisewide Information System, Learn tech, Trichy.
- 4. Philip Kotler Marketing Management, Millennium Edition, 2005.

VI SEMESTER			
SBE 6 ENTERPRISE RESOURCE PLANNING 11SEBA6			
Hrs/Week: 3	Hrs / Sem: 45	Hrs. / Unit: 9	Credits: 2

ERP – Integration and beyond – Need for integrated system – Requirement of an Integrated system – benefits of ERP integration

#### UNIT II

Anatomy of an enterprise system – Results of ERP – Technology – Users – Management

#### UNIT III

Areas covered by ERP – Financial - logistics – Human Resource – Supply chain - Enablers

#### **UNIT IV**

ERP functional modules – Financial Accounting – Human Resource – manufacturing and Logistics – Sales and Distribution.

#### **UNIT V**

ERP technologies – Components of True ERP – Flexibility – Comprehensive – Open and Modular – integrated – Best business practices – New technologies

- 1. K.Balasubramanian Enterprise Resource Planning, Learn tech, Trichy
- 2. Mahadeo Jaiswal, Ganesh Vanapalli Textbook of Enterprise Resource Planning Macmillan India 2005.

# PART IV – NON MAJOR SUBJECTS OFFERRED BY DEPARTMENT OF BUSINESS ADMINISTRATION TO OTHER MAJOR STUDENTS

III SEMESTER				
NME 1	SUPPLY CHAIN MANAGEMENT 11NEBA3			
Hrs/Week: 3	Hrs / Sem: 45	Hrs. / Unit : 9	Credits: 2	

#### UNIT I

Introduction to supply chain management – journey of mass production to mass customization – need for world class manufacturing.

#### UNIT II

Traditional supply chain – the emerging supply chain – supply chain management model.

#### UNIT III

Information technology in supply chain – placing ERP system on the supply chain information technology map.

#### **UNIT IV**

Functions of supply chain management – Supplier management – Inventory management – distribution management – Channel management – Payment management and financial management.

#### **UNIT V**

Types of inventory system – Just in Time Manufacturing and quick response retailing.

#### **TEXT BOOK:**

K.Balasubramanian - Supply Chain Management - Learn tech - Trichy

#### REFERENCE BOOK:

K.Balasubramanian - Enterprise wide Information System - Learn Tech, Trichy.

IV SEMESTER				
NME 2	INVESTMENT MANAGEMENT 11NEBA4			
Hrs/Week: 3	Hrs / Sem: 45	Hrs. / Unit : 9	Credits: 2	

Meaning – scope – definition – characteristics of investment – principles of investment – types of investors – kinds of investments – invest Vs. speculations

#### UNIT II

Corporate securities – shares – stock and shares – Types of shares – types of equity shares in the market – Allotment of shares – Bonus shares- debentures – guidelines bonds.

#### UNIT III

The securities and exchange board of India – origin and development – objectives – activities – act – functions

#### **UNIT IV**

Fundamental analysis – security analysis – functional approach – economic forecasting – forecasting techniques

#### **UNIT V**

Technical analysis – Timing of investment decision – Technical indicators – Tools of technical analysis

- 1. Investment Management V.K. Bhalla
- 2. Investment Management V.A. Avadhani
- 3. Investment Game Prasanna Chandra
- 4. Investment management Dr. S. Krishnamurthy and Dr.S.Maria John Palani Paramount Publications