



## SADAKATHULLAH APPA COLLEGE (AUTONOMOUS)

(Reaccredited by NAAC with 'A' GRADE and ISO 9001: 2008 certified)

Rahmath Nagar, Tirunelveli – 627 011

#### PG & RESEARCH DEPT. OF COMMERCE



### B.COM.

## UNITIZED SYLLABUS (CBCS) FOR

(2011 - 2014)

(Applicable for students admitted in June 2011 and onwards)

(Updated as per the resolutions passed in the Academic Council Meeting held on 14-03-2013)





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# B.COM. COURSE STRUCTURE (CBCS) (2011 – 14) (Applicable for students admitted in June 2011 and onwards)

	I SEMESTER			II SEMESTER						
P	COURSE	H/W	C	P	COURSE	H/W	С			
I	Tamil / Arabic	6	3	I	Tamil / Arabic	6	3			
II	English	6	3	II	English	6	3			
	Core – 1	6	5		Core – 2	6	5			
III	Allied – 1	6	5	III	Allied – 2	6	5			
IV	Skill Based Elective – 1	3	2	IV	Skill Based Elective – 2	3	2			
10	Social Value Education	3	2	IV	Environmental Studies	3	2			
	TOTAL	30	20		TOTAL	30	20			
	III SEMESTER				IV SEMESTER					
	Core – 3	6	4		Core – 6	6	4			
III	Core – 4	6	4	III	Core – 7	6	4			
111	Core – 5	6	4	1111	Core – 8	6	4			
	Allied – 3	6	5		Allied – 4	6	5			
IV	Skill Based Elective – 3	3	2	IV	Skill Based Elective – 4	3	2			
10	Non Major Elective – 1	3	2	IV	Non Major Elective – 2	3	2			
	TOTAL	30	21		TOTAL	30	21			
	V SEMESTER				VI SEMESTER					
	Core – 9	4	4		Core – 14	4	4			
	Core – 10	4	4		Core – 15	4	4			
	Core – 11	4	4		Core – 16	4	4			
III	Core – 12	4	5	III	Core – 17	4	4			
	Core – 13	5	5		Project	5	5			
	Core Elective – 1	6	5		Core Elective – 2	6	5			
IV	Skill Based Elective – 5	3	2	IV	Skill Based Elective – 6	3	2			
	TOTAL	30	29		TOTAL	30	28			

B.COM. (2011 – 2014)
(Applicable for students admitted in June 2011 and onwards)
DISTRIBUTION OF HOURS, CREDITS, NO. OF PAPERS & MARKS

PART	COURSE	SEMESTER	HOURS	CREDITS	PAPERS	MARKS
I	Tamil / Arabic	I to II	12	6	2	200
II	English	I to II	12	6	2	200
	Core	I to VI	85	72	17	1700
ш	Core Elective + Project	V & VI	17	15	2+1	300
	Allied	I to IV	24	20	4	400
	Skilled Based Elective	I to VI	18	12	6	600
IV	Non Major Elective	III & IV	6	4	2	200
10	Social Value Education	I	3	2	1	100
	Environmental Studies	II	3	2	1	100
v	Extension Activities	I to IV		1	_	100
	TC	TAL	180	140	38	3900

#### SEMESTER WISE DISTRIBUTION OF HOURS

PART	I	II			III			IV		TOTAL
SEM	T/A	ENG	CORE	SBE	NME	SVE/ES	SBE	NME	SVE/ES	IOIAL
I	6	6	6	3	_	3	3	_	3	30
II	6	6	6	3	_	3	3	_	3	30
III	-	-	18	3	3	-	3	3	_	30
IV	-	-	18	3	3	-	3	3	_	30
V	_	_	21	3	_	-	3	_	_	30
VI	1		16	3	_	-	3	_	_	30
тот	12	12	85	18	6	6	18	6	6	180

B.COM. (2011 – 2014) (Applicable for students admitted in June 2011 and onwards) TITLE OF THE PAPERS, CREDITS & MARKS

		I SEMES	STER					
P	SUB	TITLE OF THE PAPER	S.CODE	H/W	С	M I	ARK E	T
	TA 1	இக்காலத் தமிழ் <b>OR</b>	11ULTA11			-		-
Ι	AR 1	Applied Grammar and Translation - I	11ULAR11	6	3	25	75	100
II	EN 1	Practical Course in Listening and Speaking	11ULEN11A	6	3	40	60	100
III	C 1	Introduction to Financial Accounting	11UCCO11	6	5	25	75	100
	A 1	Business Economics	11UACO11	6	5	25	75	100
IV	SBE1	Principles of Management	11SECO11	3	2	25	75	100
1 4	SVE	Social Value Education	11USVE11	3	2	25	75	100
			TOTAL	30	20	165	435	600
		II SEME	STER					
	TA 2	சமயத் தமிழ்	11ULTA21					
Ι	AR 2	Applied Grammar and Translation - II	11ULAR21	6	3	25	75	100
II	EN 2	Prose, Poetry and Remedial Grammar	11ULEN21A	6	3	25	75	100
	C 2	Financial Accounting	11UCCO21	6	5	25	75	100
III	A 2	Indian Economic Development	11UAC021	6	5	25	75	100
IV	SBE2	Principles of Marketing	11SECO21	3	2	25	75	100
1 V	ES	Environmental Studies	11UENS21	3	2	25	75	100
			TOTAL	30	20	150	450	600
		III SEME	STER					
	C3	Business Environment	11UCCO31	6	4	25	75	100
III	C4	Advanced Accounting	11UCCO32	6	4	25	75	100
111	C5	Modern Banking	11UCCO33	6	4	25	75	100
	A 3	Business Mathematics	11UAC031	6	5	25	75	100
IV	SBE3	Entrepreneurial Development	11SECO31	3	2	25	75	100
1 4	NME1	Choose any one from the list		3	2	25	75	100
			TOTAL	30	21	150	450	600

B.COM. (2011 – 2014) (Applicable for students admitted in June 2011 and onwards) TITLE OF THE PAPERS, CREDITS & MARKS

		IV SEME	STER					
Р	SUB	TITLE OF THE PAPER	S.CODE	H/W	С	M	ARK	S
P	ЗОВ	TITLE OF THE PAPER	S.CODE	II/W		I	E	T
	C6	Business Organisation	11UCCO41	6	4	25	75	100
III	C7	Computer in Business	11UCCO42	6	4	25	75	100
111	C 8	Business Communication	11UCCO43	6	4	25	75	100
	A 4	Business Statistics	11UACO41	6	5	25	75	100
	SBE4	Import-Export Procedures	11SECO41	3	2	25	75	100
IV	NME2	Choose any one from the list		3	2	25	75	100
			TOTAL	30	21	150	450	600
		V SEME	STER					
	C 9	Cost Accounting	11UCCO51	4	4	25	75	100
	C 10	Business Laws	11UCCO52	4	4	25	75	100
	C 11	Financial Markets	11UCCO53	4	4	25	75	100
III	C 12	Corporate Accounting	11UCCO54	4	5	25	75	100
111	C 13	Insurance	11UCCO55	5	5	25	75	100
	CE1A	A) Income – tax Law & Practice	11UECO5A	6	5	25	75	100
		OR B) Corporate Finance	11UECO5B				. 0	
IV	SBE5	Office Automation	11SECO51	3	2	25	75	100
			TOTAL	30	29	175	525	700
	1	VI SEME	STER	1		1	ı	1
	C 14	Industrial Law	11UCCO61	4	4	25	75	100
	C 15	Management accounting	11UCCO62	4	4	25	75	100
	C 16	Auditing	11UCCO63	4	4	25	75	100
III		Company Law	11UCCO64	4	4	25	75	100
		A) Indirect Taxes  OR	11UECO6A	6	5	25	75	100
		B) Co – operation	11UECO6B	-			100	100
	Р	Project	11UPCO61		5			100
IV	SBE6	Accounting Packages	11SECO61	3	2	25	75	100
			TOTAL	30	28	150	550	700

#### TITLE OF THE PAPERS, CREDITS & MARKS

#### PART I & II (2011 - 2014)

## ONE YEAR LANGUAGE COURSES (B.Sc.(CS), B.Sc.(IT), BCA, B.Com., B.Com.(CA), BBA & BBM)

	(=1.551(5.5), =1.551(==), = 0.11, = 0.11, =	= = = = = = = = = = = = = = = = = = = =				,			
SEM	TITLE OF THE PAPER	S.CODE	H/W	)	I	[AR]	KS		
SEM	IIILE OF THE PAPER	S.CODE	11/ W		Ι	E	T		
	PART I – TAM	IIL							
I	இக்காலத் தமிழ்	11ULTA11	6	3	25	75	100		
II	சமயத் தமிழ்	11ULTA21	6	3	25	75	100		
		TOTAL	12	6	50	150	200		
	PART I – ARABIC								
I	Applied Grammar and Translation – I	11ULAR11	6	3	25	75	100		
II	Applied Grammar and Translation - II	11ULAR21	6	3	25	75	100		
		TOTAL	12	6	50	150	200		
	PART II – ENGI	ISH							
I	Practical Course in Listening and Speaking	11ULEN11A	6	3	40	60	100		
II	Prose, Poetry and Remedial Grammar	11ULEN21A	6	3	25	75	100		
		TOTAL	12	6	65	135	200		

#### DEPT. OF COMMERCE CBCS SYLLABUS – B. COM. (2011 – 2014) (Applicable for students admitted in June 2011 and onwards)

	F	PART III – CORE, CORE FOR B.CO			RO	JEC	T	
SEM	P	TITLE OF THE PAPER	S.CODE	H/W	С		MARK E	S T
1	C1	Introduction to Financial Accounting	11UCCO11	6	5	25	75	100
II	C2	Financial Accounting	11UCCO21	6	5	25	75	100
	СЗ	Business Environment	11UCCO31	6	4	25	75	100
III	C4	Advanced accounting	11UCCO32	6	4	25	75	100
	C5	Modern Banking	11UCCO33	6	4	25	75	100
	C6	Business Organisation	11UCCO41	6	4	25	75	100
IV	C7	Computer in Business	11UCCO42	6	4	25	75	100
	C8	Business Communication	11UCCO43	6	4	25	75	100
	C9	Cost Accounting	11UCCO51	4	4	25	75	100
	C10	Business Law	11UCCO52	4	4	25	75	100
	C11	Financial Markets	11UCCO53	4	4	25	75	100
v	C12	Corporate Accounting	11UCCO54	4	5	25	75	100
	C13	Insurance	11UCCO55	5	5	25	75	100
		A) Income – tax Law & Practice <b>OR</b>	11UECO5A	6	5	25	75	100
	CE1B	B) Corporate Finance	11UECO5B	_		20	70	100
		Industrial Law	11UCCO61	4	4	25	75	100
	C15	Management Accounting	11UCCO62	4	4	25	75	100
	C16	Auditing	11UCCO63	4	4	25	75	100
VI	C17	Company Law	11UCCO64	4	- 4	25	75	100
	CE2A	A) Indirect Taxes <b>OR</b>	11UECO6A	6 5		25	75	100
	CE2B	B) Co – operation	11UECO6B			25	13	100
	P	Project	11UPCO61	5	5		100	100
			TOTAL	102	87	475	1525	2000

#### DEPT. OF COMMERCE CBCS SYLLABUS (2011 – 2014)

#### PART III - ALLIED - ECONOMICS, BUSINESS MATHEMATICS AND BUSINESS STATISTICS (FOR B.COM. MAJOR)

II   2   Indian Economic Development   11UACO21   6   5   25   75     III   3   Business Mathematics   11UACO31   6   5   25   75     IV   4   Business Statistics   11UACO41   6   5   25   75     IV   4   Business Statistics   11UACO41   6   5   25   75     IV   4   Business Statistics   11UACO41   6   5   25   75     IV   4   Principles of Management   11SECO11   3   2   25   75     III   2   Principles of Marketing   11SECO21   3   2   25   75     III   3   Entrepreneurial Development   11SECO31   3   2   25   75     IV   4   Import-Export Procedures   11SECO41   3   2   25   75     IV   5   Office Automation   11SECO51   3   2   25   75     IV   6   Accounting Packages   11SECO61   3   2   25   75     IV   1   Basics in Accounting   11NECO31   3   2   25   75     IV   2   Human Resource Management   11NECO41   3   2   25   75     IV   2   TOTAL   6   4   50   15     PART IV - SVE & ES (FOR ALL MAJORS)     I   1   Social Value Education   11USVE11   3   2   25   75     III   2   Environmental Studies   11UENS21   3   2   25   75     III   2   Environmental Studies   11UENS21   3   2   25   75     III   2   Environmental Studies   11UENS21   3   2   25   75     III   2   Environmental Studies   11UENS21   3   2   25   75     III   2   Environmental Studies   11UENS21   3   2   25   75     III   2   Environmental Studies   11UENS21   3   2   25   75     III   2   Environmental Studies   11UENS21   3   2   25   75     III   2   Environmental Studies   11UENS21   3   2   25   75     III   2   Environmental Studies   11UENS21   3   2   25   75     IIII   2   Environmental Studies   11UENS21   3   2   25   75     IIII   2   Environmental Studies   11UENS21   3   2   25   75     IIII   2   Environmental Studies   11UENS21   3   2   25   75     IIII   2   Environmental Studies   11UENS21   3   2   25   75     IIII   2   Environmental Studies   11UENS21   3   2   25   75     IIII   2   Environmental Studies   11UENS21   3   2   25   75     IIII   3   Entrepreneurial Principles of Management   11UENS21   3   2   25	1		(FOR B.COM	⁄I. MAJOR) ⊤			l <u> </u>		. ~
I	SEM	P	TITLE OF THE PAPER	S.CODE	H/W	C			
II	J	1	Business Economics		-	5		<b>E</b> 75	<b>T</b>
III   3   Business Mathematics   11UACO31   6   5   25   75     IV   4   Business Statistics   11UACO41   6   5   25   75     TOTAL   24   20   100   30     PART IV - SKILL BASED ELECTIVE (FOR B. COM. MAJOR I   1   Principles of Management   11SECO11   3   2   25   75     III   2   Principles of Marketing   11SECO21   3   2   25   75     III   3   Entrepreneurial   11SECO31   3   2   25   75     III   4   Import-Export Procedures   11SECO41   3   2   25   75     IV   5   Office Automation   11SECO51   3   2   25   75     VI   6   Accounting Packages   11SECO61   3   2   25   75     VI   6   Accounting Packages   11SECO61   3   2   25   75     VI   1   Basics in Accounting   11NECO61   3   2   25   75     IV   2   Human Resource   11NECO41   3   2   25   75     IV   2   Human Resource   11NECO41   3   2   25   75     TOTAL   6   4   50   15     PART IV - SVE & ES (FOR ALL MAJORS)     II   1   Social Value Education   11USVE11   3   2   25   75     III   2   Environmental Studies   11UENS21   3   2   25   75     TOTAL   6   4   50   15     PART - V			Indian Economic					75	100
TOTAL   24   20   100   30	III	3	•	11UAC031	6	5	25	75	100
PART IV - SKILL BASED ELECTIVE (FOR B. COM. MAJOR I   1   1   Principles of Management   11SECO11   3   2   25   75	IV	4	Business Statistics	11UAC041	6	5	25	75	100
I			,	TOTAL	24	20	100	300	400
II   2   Principles of Marketing   11SECO21   3   2   25   75     III   3   Entrepreneurial Development   11SECO31   3   2   25   75     IV   4   Import-Export Procedures   11SECO41   3   2   25   75     V   5   Office Automation   11SECO51   3   2   25   75     VI   6   Accounting Packages   11SECO61   3   2   25   75     VI   7   TOTAL   18   12   150   45     PART IV - NON MAJOR ELECTIVE (FOR OTHER MAJORS     III   1   Basics in Accounting   11NECO31   3   2   25   75     IV   2   Human Resource Management   11NECO41   3   2   25   75     TOTAL   6   4   50   15     II   1   Social Value Education   11USVE11   3   2   25   75     III   2   Environmental Studies   11UENS21   3   2   25   75     TOTAL   6   4   50   15     PART - V	I	PAR	T IV – SKILL BASED ELEC	TIVE (FO	R B. C	ом.	MA	JOR)	•
III   3   Entrepreneurial Development   11SECO31   3   2   25   75     IV   4   Import-Export Procedures   11SECO41   3   2   25   75     V   5   Office Automation   11SECO51   3   2   25   75     VI   6   Accounting Packages   11SECO61   3   2   25   75     VI   7   TOTAL   18   12   150   45     PART IV - NON MAJOR ELECTIVE (FOR OTHER MAJORS     III   1   Basics in Accounting   11NECO31   3   2   25   75     IV   2   Human Resource Management   11NECO41   3   2   25   75     IV   2   TOTAL   6   4   50   15     III   1   Social Value Education   11USVE11   3   2   25   75     III   2   Environmental Studies   11UENS21   3   2   25   75     III   2   Environmental Studies   11UENS21   3   2   25   75     III   2   Environmental Studies   11UENS21   3   2   25   75     III   2   Environmental Studies   11UENS21   3   2   25   75     III   2   Environmental Studies   11UENS21   3   2   25   75     IV   IV   IV   IV   IV   IV   IV	Ι	1	Principles of Management	11SECO11	3	2	25	75	100
II	II	2	Principles of Marketing	11SECO21	3	2	25	75	100
V         5         Office Automation         11SECO51         3         2         25         75           VI         6         Accounting Packages         11SECO61         3         2         25         75           TOTAL         18         12         150         45           PART IV – NON MAJOR ELECTIVE (FOR OTHER MAJORS)           III         1         Basics in Accounting         11NECO31         3         2         25         75           IV         2         Human Resource Management         11NECO41         3         2         25         75           PART IV – SVE & ES (FOR ALL MAJORS)           I         1         Social Value Education         11USVE11         3         2         25         75           II         2         Environmental Studies         11UENS21         3         2         25         75           TOTAL         6         4         50         15           PART – V	III	3	_	11SECO31	3	2	25	75	100
VI         6         Accounting Packages         11SECO61         3         2         25         75           TOTAL         18         12         150         45           PART IV - NON MAJOR ELECTIVE (FOR OTHER MAJORS)           III         1         Basics in Accounting         11NECO31         3         2         25         75           IV         2         Human Resource Management         11NECO41         3         2         25         75           PART IV - SVE & ES (FOR ALL MAJORS)           I         1         Social Value Education         11USVE11         3         2         25         75           II         2         Environmental Studies         11UENS21         3         2         25         75           TOTAL         6         4         50         15           PART - V	IV	4	Import-Export Procedures	11SECO41	3	2	25	75	100
TOTAL   18   12   150   45	V	5	Office Automation	11SECO51	3	2	25	75	100
PART IV - NON MAJOR ELECTIVE (FOR OTHER MAJORS   III   1   Basics in Accounting   11NECO31   3   2   25   75	VI	6	Accounting Packages	11SECO61	3	2	25	75	100
III   1   Basics in Accounting   11NECO31   3   2   25   75     IV   2   Human Resource   11NECO41   3   2   25   75     Management   6   4   50   15     PART IV - SVE & ES (FOR ALL MAJORS)     I   1   Social Value Education   11USVE11   3   2   25   75     II   2   Environmental Studies   11UENS21   3   2   25   75     TOTAL   6   4   50   15     PART - V				TOTAL	18	12	150	450	600
IV       2       Human Resource Management       11NECO41       3       2       25       75         TOTAL       6       4       50       15         PART IV – SVE & ES (FOR ALL MAJORS)         I       1       Social Value Education       11USVE11       3       2       25       75         II       2       Environmental Studies       11UENS21       3       2       25       75         TOTAL       6       4       50       15         PART – V	]	PAR	T IV – NON MAJOR ELEC	TIVE (FOR	отн	ER I	MAJC	DRS)	
TOTAL   1   1   50   15	III	1	Basics in Accounting	11NECO31	3	2	25	75	100
PART IV - SVE & ES (FOR ALL MAJORS)   I	IV	2		11NECO41	3	2	25	75	100
I       1       Social Value Education       11USVE11       3       2       25       75         II       2       Environmental Studies       11UENS21       3       2       25       75         TOTAL       6       4       50       15         PART - V			TOTAL		6	4	50	150	200
II 2 Environmental Studies 11UENS21 3 2 25 75  TOTAL 6 4 50 15  PART - V			PART IV - SVE & ES	(FOR ALL	MAJO	ORS)			
TOTAL 6 4 50 15 PART – V	I	1	Social Value Education	11USVE11	3	2	25	75	100
PART – V	II	2	Environmental Studies	11UENS21	3	2	25	75	100
				TOTAL	6	4	50	150	200
I to IV Extension Activities – 1 100 -			PART	`-V					
	I to	IV	Extension Activities		_	1	100	_	100

#### **CBCS SYLLABUS (2011 - 2014)**

#### **B.COM.** (CORE, CORE ELECTIVE & PROJECT)

	I SEMI	ESTER	
C1		I TO FINANCIAL UNTING	11UCC011
Hrs/Week:6	Hrs / Sem: 90	Hrs. / Unit : 18	Credits: 5

#### UNIT I

Introduction to Accounting – meaning – objectives – limitations – Accounting concepts – Accounting conventions – double entry system – Rules for debit and credit – Journal – Ledger – subsidiary books – Balancing of accounts

#### **UNIT II**

Trial Balance – Rectification of errors – Suspense account – Bank Reconciliation Statement – reasons for difference between Cash book and Pass book

#### UNIT III

Bills of exchange – honour and dishonour of a bill – renewal of a bill – retirement of a bill – insolvency of the acceptor – Accommodation bills

#### **UNIT IV**

Final Accounts – Trading and Profit and Loss Account – Balance Sheet – adjustment entries – provision for bad and doubtful debts – provision for discount on debtors and creditors

#### **UNIT V**

Average due date and Account Current – Meaning – Methods – Forward method – Backward Method – Red ink interest

#### (Theory 40% and problems 60%)

#### **TEXTBOOKS:**

- 1. Advanced Accountancy R.L. Gupta and M. Radhaswamy Sulthan Chand and sons
- 2. Advanced Accountancy M.A. Arulanandam and K.S. Raman Himalaya Publishing House

- 1. Advanced Accountancy S.P. Jain and K.L. Narang Kalyani Publishers
- 2. Introduction to Accountancy T.S. Grewal S. Chand and Company
- 3. Advanced Accountancy Dr. S.N. Maheswari Vikas Publishing House
- 4. Advanced Accountancy M.C. Shukla & T.C. Grewal S. Chand and Company

	II SEM	ESTER	
C2	FINANCIAL A	ACCOUNTING	11UCC021
Hrs/Week:6	Hrs / Sem: 90	Hrs. / Unit : 18	Credits: 5

Accounts of non-trading concerns – Receipts and payments account – Income and Expenditure account – differences between the two – preparation of the Balance Sheet – capital receipt and revenue receipt – capital expenditure – revenue expenditure – deferred revenue expenditure

#### UNIT II

Accounting for consignment – differences between Consignment and sale – valuation of unsold stock on consignment – invoicing goods higher than cost – accounting for loss of goods – accounting for joint venture – differences between consignment and joint venture – maintenance of separate books – Recording in Existing Books

#### **UNIT III**

Self balancing system – meaning – journal entries – general ledger sale of goods ledger – transfer from one ledger to another – Accounts from incomplete records – differences between Single entry and Double entry – defects of single entry – Statement of affairs – conversion method

#### **UNIT IV**

Depreciation – need – causes – methods of providing depreciation – Straight line method – Diminishing balance method – Sinking Fund method – Annuity method

#### **UNIT V**

Insurance Claim – loss of stock policy – Average Clause – loss of profit or Consequential loss policy

#### (Theory 40% and problems 60%)

#### **TEXTBOOKS:**

- 1. Advanced Accountancy R.L. Gupta and M. Radhaswamy Sulthan and sons
- 2. Advanced Accountancy M.A. Arulanandam and K.S. Raman Himalaya Publishing House

- 1. Advanced Accountancy S.P. Jain and K.L. Narang Kalyani Publishers
- 2. Introduction to Accountancy T.S. Grewal S. Chand and Company
- 3. Advanced Accountancy Dr. S.N. Maheswari Vikas Publishing House
- 4. Advanced Accountancy M.C. Shukla & T.C. Grewal S. Chand and Company

III SEMESTER				
СЗ	BUSINESS ENVIRONMENT 11UCCOS			
Hrs/Week:6	Week:6 Hrs / Sem: 90 Hrs. / Unit: 18 Credits			

Business Environment: Meaning – Definition – Components – Significance of Environment.

#### UNIT II

Socio and Economic Environment: Nature and economy, structure of the economy, economic policies – economic conditions – demographic environment; Population size – falling birth rate and changing age structure – migration and ethnic aspects.

#### UNIT III

Political and legal environment: Functions of state – economic role of Government of India – Government and legal environment.

#### **UNIT IV**

Technological Environment: Meaning – innovation – technological leadership and fellowship – technology and competitive advantage – source and technological dynamics – Impact of technology on globalization.

#### UNIT V

International Economic Institutions – GATT, WTO, UNCTAD, World Bank and IMF.

#### **TEXTBOOK**

Francis Cherunilam - Business Environment, Himalaya Publishing

House

#### **Reference Books:**

- 1. Sundaram & Black International Business Environment Prentice Hall, Delhi
- 2. Agarwal Indian Economy Vikas Publishing House, Delhi
- 3. Khan Farook Business and Society S.Chant & Co., Delhi
- 4. Dr. N. Premavathy Business Environment Sri Vishnu Publications, Chennai

III SEMESTER				
C4 ADVANCED ACCOUNTING 11UCCOS				
Hrs/Week:6	rs/Week:6 Hrs / Sem: 90 Hrs. / Unit: 18			

Branch accounting – Debtor's system – Stock and debtors system – Invoice price method – Departmental accounts – Allocation of common expenses – Departmental transfer at invoice price

#### UNIT II

Hire purchase and Installment system – calculation of interest – calculation of cash price – default and repossession – difference between hire purchase and installment

#### UNIT III

Royalties account – meaning – minimum rent – short working – types of recoupment – strikes – Sublease – Accounting Entries

#### **UNIT IV**

Partnership accounts – Admission of a partner – New Ratio – Revaluation – Treatment of Goodwill – Retirement – Sacrifice ratio – settlement of Retiring Partner's loan account – death – Joint Life Policy – settlement of Executor's Account

#### **UNIT V**

Dissolution of a firm – Realization account – conversion of a firm into a company – Insolvency of a partner – Garner Vs Murray – Insolvency of all partners – Gradual realization of assets – Piece meal distribution of cash – Maximum loss method

#### (Theory 40% and problems 60%)

#### **TEXTBOOKS:**

- 1. Advanced Accountancy R.L. Gupta and M. Radhaswamy Sulthan and Sons
- 2. Advanced Accountancy M.A. Arulanandam and K.S. Raman Himalaya Publishing House

- 1. Accountancy S.P. Jain and K.L. Narang Kalyani Publishers
- 2. Introduction to Accountancy T.S. Grewal S. Chand and Company
- 3. Advanced Accountancy Dr. S.N. Maheswari Vikas Publishing House
- 4. Advanced Accountancy M.C. Shukla & T.C. Grewal S. Chand and Company

III SEMESTER			
C5	MODERN BANKING 11UCCO		
Hrs/Week:6	Hrs / Sem: 90	Hrs. / Unit: 18	Credits: 4

#### **UNIT I: Banking concepts**

Origin of bank - Classification of Banks - Commercial Banks - Co - operative Banks - Rural Banks - Industrial Development Banks - Functions of Commercial Banks - Primary Functions - secondary functions - Functions of Modern Commercial Banks - Islamic Banking.

#### **UNIT II: Central Banking**

Reserve Bank of India – Functions – Methods of credit Control – Traditional and Promotional Functions – Banking Regulation Act,1949 – Capital requirements – Management – Maintenance of Liquid Assets – Opening of new Branches – New licensing Policy

#### **UNIT III: Banker and Customer**

Banker – Customer – Relationship between a Banker and Customer – General relationship – Special relationship – Rights and Duties of the Banker – Special types of Customers – Minor – A married Woman – Drunkard – Lunatics – Illiterate persons – Partnership Firm – Joint Stock Company

#### **UNIT IV: Negotiable Instruments**

Definition – Characteristics – Types – parties to a Negotiable Instrument – cheque – Bill of Exchange – Promissory Note – Distinctions Between them – crossing – Meaning – Types significance of Crossing – Endorsement – Meaning – types – Marking – material alteration – Bank Draft.

#### UNIT V: E - Banking Concept

Meaning – Various forms of E – Banking – Core Banking – Internet Banking – ATM – Plastic Money – Mobile Banking – Dangers in E – Banking – E – Banking in India

#### TEXTBOOK:

Banking Theory Law and Practice - E.Gorden and Dr. K.Natarajan

- 1. Theory and Practice of Banking Reddy and Appanaiah M/S. Himalaya Publishing House, Mumbai
- 2. Theory and Practice of Banking Radhaswamy and Vasudevan.
- 3. Banking Theory Law ad Practice K.C.Sherlekhar.
- 4. Banking Law and Practice S.N.LAL
- 5. Banking Law and Practice S.S.Gulshan and Gulshan K.Kapoor
- 6. Banking Law and Practice Sundaram and Varshney
- 7. Banking Theory Law and Practice Dr.S.Gurusamy, Thomson learning

IV SEMESTER				
C6	BUSINESS ORGANISATION 11UCCO4			
Hrs/Week:6	ek:6 Hrs / Sem: 90 Hrs. / Unit: 18			

#### **UNIT I: Concept of Business Organisation:**

Economic and Non economic activities – Profession and Employment – Meaning of business – characteristics of business – business distinguished from Profession and Employment – Scope of business – Objectives of business – Functions of business – Qualities of a successful businessman

#### **UNIT II: Forms of Business Organisation:**

Forms of business organization – Sole proprietorship – Joint Hindu Family firm – Partnership – Joint stock Company – Public and Private Company – Co – operative organization – Meaning – Definition – Characteristics – Relative merits and demerits – Multinational corporations

#### **UNIT III: Organisation Structure:**

Principles of organization – organisational structure – different types of organization Structure – Line organization, staff organization – Line and Staff – committee form of organization – Merits and Demerits

#### UNIT IV: Delegation, Decentralisation and Combination

Meaning of combination – causes of combinations – types of combinations – forms of combinations – Rationalization – meaning – causes and stages

#### UNIT V: Plant Location and lay out

Plant layout – plant location – factory planning – types of plant layout – techniques

#### **TEXTBOOKS:**

- 1. Business organization and management M. C. Sukla
- 2. Organization and Management C.B.Gupta

- 1. Fundamentals of Business organization and management Y.K. Bushan Sultan Chand & Sons, New Delhi
- 2. Principles of Business organization and management P.N. Reddy and S.S. Gulshan
- 3. Organization and Management Dr. S.C. Saxena

IV SEMESTER				
C7 COMPUTER IN BUSINESS 11UCCO42				
Hrs/Week:6 Hrs / Sem: 90 Hrs. / Unit: 18 Credits:				

#### UNIT I: Basic concept of computer

Introduction: Meaning – characteristics – Generations – types; Micro computers – Mini computers – Main frames computers – super computers – Basic Computer Operations: a) Input b) Storage c) Processing d) Output e) Control Functional Units: a) Arithmetic Logical Unit(ALU) b) Control Unit (CU) c) Central Processing Unit(CPU)

#### UNIT II: Memory System and Input Output Devices

Memory of Storage System in a Computer – Primary Memory and Secondary Memory – Input Devices: Keyboard, Mouse and its types, scanner and its types MICR, OMR and OCR, mike – Output Devices: Visual Display Unit, Terminals: Printer, Plotter, Speaker and Other multi media devices

#### UNIT III: Computer Languages/Software

Meaning of Hardware and software – Types of software – Computer Language – Meaning – Programming Languages – Assembly Language – Machine language – High Level programming languages – Meaning of compiler and interpreter and their use

#### UNIT IV Operating Systems

Introduction to MS DOS – Internal and External Commands Introduction to windows – Desk Top – Elements of windows – cascading and tiling of windows – my computer – windows Explorer – creating, deleting, renaming, copying and merging folders

#### UNIT V: Computer Network

Meaning – Classification of Network: Local Area Network (LAN) – Wide Area Network (WAN) – Major Characteristics of LAN and WAN – Uses and limitations of LAN and WAN – Internet – meaning – merits and demerits

#### **TEXTBOOK:**

1. V.Raja Raman: Fundamentals of computers, EEE Publications

- 1. Introduction to Computers (4th Edition) by Peter Norton, Tata McGraw Hill
- 2. John Shelly and Roger Hunt, Computer: A first course, PHI;
- 3. A Atevens, Disk Operating Systems

IV SEMESTER				
C8	BUNISESS COMMUNICATION 11UCCO4			
Hrs/Week:6	Hrs / Sem: 90	Hrs. / Unit : 18	Credits: 4	

Communication – Introduction – Meaning – Definition – importance – process of communication – functions – media for communication – communication network – types of communication – difference between oral and written communication – principles of communication – Barriers to communication

#### UNIT II

Mechanics of writing – Stages of writing – Preparing notes – How to compose business message – Style and Tone – Punctuations – Writing business letters – Format – Characteristics of a good letter

#### UNIT III

Business letters – Application for situation – Enquires and Replies – offers and Quotations – orders and Execution

#### **UNIT IV**

Complaints and adjustments – Collection letter – circular letters – sales letters – Status enquiry letters

#### **UNIT V**

Banking correspondence – Insurance letters – Company correspondence – Agency correspondence – Report writing

#### **TEXTBOOK:**

1. Effective Business Communication – Asha Kaul – Prentice Hall

- 1. Advanced Business Communication Prose, Mesberry, Myers Thomson South western
- 2. Business Communication Marry, Ellen, Guffey Thomson South Western
- 3. Business Communication Asha Kaul Prentice Hall

V SEMESTER			
C9	COST ACCOUNTING 11UCCO51		
Hrs/Week:4	Hrs / Sem: 60	Credits: 4	

#### **UNIT I: Concepts**

Costing – Importance – Advantages – Limitations – Installation – scope – functions – Financial Accounting Vs Cost Accounting – Concepts – Classification – Cost Sheet preparation

#### **UNIT II: Material**

Meaning – need for material control – importance – purchase procedure – store keeper – various stock levels – EOQ – bin card – stores ledger – Issue procedure – methods of pricing issues, FIFO, LIFO, Simple Average Price, Weighted Average Price – Simple problems only.

#### **UNIT III: Labour**

Meaning – importance of labour cost – Net Wages calculation – Methods Of Wage Payment – Time Rate System – Piece Rate System – Taylor's differential piece rate system – Merricks' system – Halsey – Halsey weir – Rowan – Computation of labour cost – Labour turn over – causes – calculation of LTO

#### **UNIT IV: Overheads**

Meaning of overheads – Classification – Allocation – Apportionment – Reapportionment

#### **UNIT V: Process Costing**

Meaning of process costing – features – process loss – normal loss – Abnormal loss – abnormal gain – Preparation of process cost account

#### (Theory 40% and problems 60%)

#### **TEXTBOOKS:**

1. Cost Accounting – S.P.Jain & Narang; M/s Kalyani Publishers

- 1. Cost Accounting R.S.N. Pillai M/s Sultan Chand & Sons; New Delhi
- 2. Cost Accounting M.L. Agarwal, Sahitya Bhavan publications
- 3. Cost accounting an introduction B.M.Lal Nigam, I.C. Jain Prentice
- 4. Cost accounting Jawahar Lal, Tata McGraw Hill Edition
- 5. Cost Accounting S.P. Iyengar; M/s Sultan chand & Sons, New Delhi
- 6. Cost Accounting M. Wilson Himalaya Publishing House, Mumbai

V SEMESTER				
C10	BUSINESS LAW 11UCCO52			
Hrs / Week: 5	Hrs / Sem: 75 Hrs. / Unit: 15 Credits: 4			

#### **UNIT I: The Indian contract Act 1872:**

Essential elements of a valid contract – Classification of contracts – Legal rules as to offer, acceptance, Revocation – Communication of offer and acceptance – Legal rules as to consideration – without consideration is void – exception.

Legality of Contract - Capacity to contract with reference to minor, unsound mind, legally disqualified person - free consent - coercion, undue influence, mistake of law and fact, misrepresentation, fraud - Legality of object - unlawful, illegal agreement, agreement opposed to public policy - void agreement, contingent and wagering agreement.

#### **UNIT - II: Performance of Contract:**

Contracts which need not be performed – appropriation of payment, assignment of contract – mode of discharged of contract – Remedies for breach of contract – kinds of quasi contract.

#### **UNIT III: Special Contracts:**

Contract of indemnity – contract of guarantee – Extent of surety's liability – kinds of guarantee – Rights of surety – Discharge of surety – Bailment, types of bailment – Rights and Duties of bailer and bailee – Lien – Finder of last goods – pledge, Rights and duties of pawnor and pawnee – pledge by non owner – types of agents, creation of agency, personal liabilities of agent – Termination of agency, irrevocable agency, rights and duties of agent.

#### **UNIT IV: Sale of Goods Act 1930:**

Contract of sale – Agreement to sell – Goods – Types of goods – delivery with its kinds – condition and warranties – Caveat Emptor – Rights and duties of buyer – Rights of an unpaid seller – auction sale.

#### UNIT V: Indian Partnership Act 1932:

Indian Partnership Act, 1932: Kinds of partners – creation of partnership or firm – Difference between Firm and Joint Hindu Family, Company, Co–ownership, Club – Rights and duties of partners – Dissolution of firm – Test of partnership

- 1. Elements of mercantile Law N.D.Kapoor, Sultan Chand & Sons
- 2. Law of Contract Dr.Subba Rao
- 3. Law of Contract Avtar Singh.

V SEMESTER				
C11	FINANCIAL MARKETS 11U			
Hrs/Week:4	s/Week:4 Hrs / Sem: 60 Hrs. / Unit: 12 Credits:			

Financial markets – definition – features – importance – significance – functions – segments – money market – components – features – growth – instruments – defects in the Money market – measures taken for improvement

#### UNIT II

Capital market – structure – characteristics – primary and secondary markets – instruments – difference between capital market and money market – defects in the capital market – measures taken for improvement

#### UNIT III

New issue market – meaning – Stock Exchange – Relationship between New issue market and Stock Exchange – functions of New issue market – right issue – instruments of issue – recent trends – Mutual Funds – features – growth – merits and demerits

#### **UNIT IV**

SEBI – Controller of capital issues – Malpractice in security market – Deficiencies – SEBI – Objectives – Function – Organisation – Power – SEBI and Central Government – Guidelines on primary market and public issue

#### UNIT V

Secondary Market: meaning – features – need for control – Stock Exchanges and Listing of securities – criteria – Listing obligations – advantages – methods of trading in a Stock Exchange – Speculation – types of Speculators – Defects of Indian Stock Markets

#### **TEXTBOOKS:**

- 1. Financial markets and Services E.Gorden & Natarajan
- 2. Financial markets and Institutions Dr. S.Gurusamy Thomson Publications

- Indian Financial System P.N.Varshini & K.K.Mital Sultan Chand & Sons.
- 2. Business Environment Text and Cases Francis cherunilam Himalaya Publishing House New Delhi.
- 3. Investments Francis and W. Taylor, Schaum's Outlines, Tata McGraw Hill Edition.
- 4. Financial Services and Systems Dr. S.Gurusamy Thomson Publications

V SEMESTER			
C12 CORPORATE ACCOUNTING 11UCCO54			
Hrs/Week:4 Hrs / Sem: 60 Hrs. / Unit: 12 Credits			

Issue of shares – issue at par, premium and discount – calls in arrears – calls in advance – Forfeiture and reissue of shares – Pro rata allotment – Redemption of Preference Shares – issue of Bonus shares

#### UNIT II

Issue of Debentures – Redemption of Debentures – Sinking fund – Own debentures – Ex – interest and cum interest – Underwriting

#### UNIT III

Profit prior to incorporation – Final accounts – simple problems (except calculation of Managerial Remuneration) – Valuation of Shares – Valuation of Goodwill

#### **UNIT IV**

Amalgamation – Absorption – External reconstruction – Purchase consideration – calculation of purchase consideration – accounting treatment in the books of both the parties.

#### **UNIT V**

Alteration of share capital and Internal Reconstruction – accounting entries – Liquidator's final statement of accounts

#### (Theory 40% and problems 60%)

#### **TEXTBOOKS:**

- 1. Advanced Accountancy R.L. Gupta and M. Radhaswamy Sulthan and sons
- 2. Advanced Accountancy M.A. Arulanandam and K.S. Raman Himalaya Publishing House

- 1. Advanced Accountancy S.P. Jain and K.L. Narang Kalyani Publishers
- 2. Introduction to Accountancy T.S. Grewal S. Chand and Company
- 3. Advanced Accountancy Dr. S.N. Maheswari Vikas Publishing House
- 4. Advanced Accountancy M.C. Shukla & T.C. Grewal S. Chand and Company

V SEMESTER			
C13	INSURANCE 11UCCO5		
Hrs/Week:4	Hrs / Sem: 60	Credits: 5	

Insurance – meaning – nature – significance – essential requirements and principles of risk insurance – reinsurance – privatization of insurance business in India – recent developments in the insurance sector – IRDA

#### UNIT II

Life insurance – meaning – law relating it life insurance – general principles of life insurance – life insurance contract – proposal and policy – assignment and nomination – title and claims – concept of trust in life policy – LIC – functions – Achievements – problems – role in life insurance

#### UNIT III

General insurance – meaning – law relating to general insurance – types of general insurance – General insurance Vs Life insurance – nature of fire insurance – various types of fire insurance policy – subrogation – double insurance – contribution – proximate cause – claims and recovery

#### **UNIT IV**

Accident and motor insurance – nature – disclosure – terms and conditions – claims and recovery – third party insurance – compulsory motor vehicle insurance – accident insurance

#### **UNIT V**

Marine insurance – meaning – scope – nature – law relating to Marine Insurance – types of marine insurance policy – insurable interest – disclosure and representation – insured merits – proximate cause – Voyage – warranties – measurement – Subrogation – Contribution – under Insurance

#### **TEXTBOOKS:**

- 1. Insurance Principles and Practice M.N.Misra
- 2. Principles and Practice of Insurance Kothari and Bhal

- 1. Principles and Practice of Insurance G.S.Panda
- 2. Elements of Business Law N.T.Kapoor
- 3. Insurance R.Sharma
- 4. Risk Management and Insurance Harrington and Niehaus Tata Mcgraw Hill Edition

V SEMESTER				
CE1A INCOME - TAX LAW AND PRACTICE 11UECO5A				
Hrs/Week:6 Hrs / Sem: 90 Hrs. / Unit: 18 Credits: 5				

Definitions – Exempted Incomes – residential status of individual and firm – incidence of taxation and residential status – problems from residential status

#### UNIT II

Salaries – Allowances – Perquisites – Forms of Salary – Gross Salary – Deductions – Computation

#### UNIT III

Income from house property – Gross annual Value – Deduction – Computation

#### **UNIT IV**

Income from business and profession – Methods of Accounting – Deduction expressly allowed – Computation

#### **UNIT V**

Capital gains – Short term and long term – Computation – Exempted capital gains – Income from other sources

#### [Theory 40% and problems 60% (Simple problems)]

#### **TEXTBOOK:**

1. Income - tax Law & Practice - H.C. Mehrothra

- 1. Income tax Law & Practice Gour & Narang
- 2. Students guide to Income tax Vinod K. Singhania

V SEMESTER				
CE1B CORPORATE FINANCE 11UECO5				
Hrs/Week:6	eek:6 Hrs / Sem: 90 Hrs. / Unit: 18			

Corporate Finance – Meaning – functions – financial forecasting – profit planning – importance – demand forecasting

#### UNIT II

Sources of finance – types of funds required – sources of fixed capital – sources of working capital – other methods of raising finance and the merits and demerits of each method

#### UNIT III

Capitalisation – meaning – over capitalization – causes – remedies – under capitalization – causes – remedies – capital structure – theories – factors determining the capital structure

#### **UNIT IV**

Investment decision – Capital budgeting process – basic principles of capital expenditure proposals – capital rationing

#### **UNIT V**

Project appraisal – basic aspects – technical – financial – economic appraisal – project identification

#### **TEXTBOOK:**

S.C. Kuchaal, Corporation Finance, principles and problems

- 1. Financial management Reddy and Appanaiah. Himalaya Publishing House
- 2. R.M. Srivastava, Fundamentals of corporation finance (Sterling Publishers)

VI SEMESTER			
C14	INDUSTRIAL LAW 11UCCO61		
Hrs/Week:4	Hrs / Sem: 60	Hrs. / Unit: 12	Credits: 4

#### **UNIT I: The Industrial Disputes Act 1947:**

Object – industrial dispute – Prevention and Settlement – Award and Settlement – Strike, lockout – illegal strike and lockout, Retrenchment, Lay off, closing down – Conciliation and adjudication machineries – unfair labour practice.

#### **UNIT II: Factories Act 1948:**

Factory, manufacturing process – Power of inspector – Hazardous proven – Health, Safety and welfare – working hours Leave with wages – Employment nature of women and young person – certifying surgeon – Certificate of fitness.

#### UNIT - III: The workmen's Compensation Act 1923:

Rules regarding determination of compensation – Liabilities of employer, Defenses available to employer – Distribution of compensation – Notice and claim.

#### UNIT IV: the Trade Unions Acts 1926:

Registration – Rights and Privileges of registered trade union – Amalgamation, check off system of membership, Devolution of trade union the Employees State Insurance Act1948 – Benefits – Administration of ESI Schemes – ESI Court – Coverage – Contribution – The Employees Provident Funds and miscellaneous provisions Act 1952 – Coverages, Administration of EPF – Schemes Various benefits, contribution – EPF appellate tribunal – Inspection.

#### UNIT V: The Payment of gratuity Act 1972:

Payment and forfeiture of gratuity, Determination to claim gratuity – Time of payment of gratuity – The payment of wages Act 1936 – Time and mode of payment of wage, various deductions to be made and not to be made – The Minimum Wages Act 1948 – Wages content – Fixation and Revision of minimum wage – Schedule employment, Cost of living price index number – The payment of Bonus Act 1965 – Eligibility, disqualification of bonus – Determination of bonus – minimum and maximum bonus – Principle of set – on and set – off – Forfeiture of bonus – Time of payment of bonus.

#### **TEXTBOOK:**

Elements of mercantile Law - N.D.Kapoor, Sultan Chand & Sons

- 1. Industrial Law S.K.Puri
- 2. Lobour Law Mishna

VI SEMESTER				
C15 MANAGEMENT ACCOUNTING 11UCCO6				
Hrs/Week:4	Hrs/Week:4 Hrs / Sem: 60 Hrs. / Unit: 12			

Management Accounting – definition – objectives – nature – scope – functions – Management Accounting Vs financial Accounting – Management Accounting Vs cost Accounting – advantages – limitations of Management Accounting –

#### UNIT II

Ratio analysis meaning – nature – uses – significance – limitation – classification – solvency ratios – profitability ratios – activity ratios

#### UNIT III

Fund Flow analysis – Meaning – Funds – statement of changes of Working Capital – Preparation of Fund flow Statement

#### **UNIT IV**

Cash Flow Analysis – meaning of Cash Flow – cash from operations – preparation of cash flow statement. Fund flow statement Vs cash flow statement

#### UNIT V

Marginal Costing – meaning features – assumptions – Contribution – PV ratio – CVP analysis – Break Even Analysis – assumptions – advantages – limitations – Margin of safety – make or buy decisions – sales mix decisions

#### [(Theory 40% and problems 60% (simple problems)]

#### **TEXTBOOKS:**

- 1. Management Accounting S.N. Maheswari
- 2. Management Accounting Principles and Practice R.K. Sharma and Shashi.K.Gupta. Kalyani Publishers
- 3. Management Accounting M.Y.Khan and P.K. Jain Tata McGraw Hill Edition

- 1. Principles of Management Accounting Manmohan and Goyal. Sahitya Bhavan Publications
- 2. Management Accounting S.P. Gupta.
- 3. Management Accounts and Financial Management S.P. Gupta
- 4. Managerial Accounting Jae.K.Shim and Joel. G. Singel, Schaum's Outlines, Tata McGraw Hill Edition
- 5. Management Accounting R.S.N. Pillai, and Bhagavathi, S.Chand and

VI SEMESTER			
C16	AUDITING 11UCCO63		
Hrs/Week:4	Hrs / Sem: 60 Hrs. / Unit: 12		Credits: 4

Introduction – Meaning – Objectives – Differences between accountancy and auditing – Advantages – Limitations – Audit programme – Auditing working papers – Preliminaries before audit – Test Checking and routine checking

#### UNIT II

Internal check – meaning – Objectives – Differences between internal control and internal audit – advantages and disadvantages – Internal check regarding cash, wages, purchases and purchases returns, sales and sales returns – Vouching – meaning – objects – importance of Vouchers – precautions to be taken by auditor while examining vouchers – vouching of transactions

#### UNIT III

Verification and Valuation of assets and liabilities – meaning – classification of assets – verification of different types of assets – verification of liabilities

#### **UNIT IV**

Company auditor – Appointment – Qualification and disqualifications – Removal of an auditor – Status – Rights, duties and liabilities – Auditor's report – contents – kinds of auditor's reports

#### UNIT V

Investigation – Meaning – Differences between investigation and auditing – Essentials – Classification – Investigation on behalf of a person to buy a business – admission of a new partner – investigation of behalf of a bank to lend money – Investigation as against fraud

#### **TEXTBOOK:**

1. Auditing - B.N. Tandon - S. Chand & Co., Delhi

- 1. TEXTBOOK on Auditing Saxana, Reddy & Appannaiah M/s. Himalaya Publishing House, Mumbai
- 2. Principles & Practice of Auditing Dinkar Pagra Sultan Chand & Sons, New Delhi.
- 3. Fundamentals of Auditing Kamal Gupta Tata Mc Graw Hill Edition
- 4. Auditing Dr. T.R. Sharma Sahitya Publications, Agra

VI SEMESTER			
C17	COMPANY LAW 11UC		
Hrs/Week:4	Hrs / Sem: 60	Hrs. / Unit: 12	Credits: 4

Company – Meaning and Characteristics – Types of Companies – Private Company Vs Public Company – features – Advantage of Joint Stock Companies

#### UNIT II

**Formation Of Company** – Certificate of Incorporation – Certificate of Commencement of Business – Promoter – role of promoters – Memorandum of Association – contents, alteration of memorandum – Articles of Association – contents – Alteration of Articles – articles vs. memorandum prospectus – Definition, contents of prospectus; Misrepresentation in prospectus and penalties there for – Statement in lieu of prospectus

#### UNIT III

**Company Management** – Director – Managing Director – Directors – Number of directors – qualifications – Disqualifications of a director – Power – Duties and liabilities of directors

#### **UNIT IV**

**Company Meetings** – General Meetings of the share holders – statutory meeting – Annual general meeting – Extra – ordinary meeting and class meeting – Requisites of a valid meeting – Notice – Agenda – Quorum – Minutes – resolutions

#### **UNIT V**

**Winding up** – Meaning – Modes of Winding up – winding up by the court, Voluntary winding up – types of voluntary winding up – Members and Creditors Voluntary winding up – winding up subject to supervision of court

#### **TEXTBOOK:**

1. Company Law - N.D. Kapoor

- 1. B.K. Sen Gupta Company Law Eastern Law Book House
- 2. S.M. Shah Lectures of Company Law, N.M. Tripalhi Pvt. Ltd.

VI SEMESTER			
CE 2A	A INDIRECT TAXES 11UECO6		
Hrs/Week:6	Hrs / Sem: 90	Hrs. / Unit : 18	Credits: 5

Indirect Taxes – Meaning – Special features – merits – demerits – major reforms in indirect taxation in India

#### UNIT II

Central Excise Act 1944 – basic conditions for excise liability – taxable event – types of excise duty – excisable goods – related buyer – manufacture – processes amounting to manufacture – classification of goods – rules for classification – transaction value – inclusions and exclusions – rules for valuation – simple problems on computation of customs value

#### UNIT III

Customs Act 1962 – nature of customs duty – taxable event – territorial waters of India – Indian customs waters – types of customs duty – customs value – inclusions and exclusions – simple problems on computation of customs value

#### **UNIT IV**

Value Added Tax (VAT) – meaning – special features – need – mechanism

#### **UNIT V**

Service tax – introduction – need – persons to whom service – tax is charged – classification of services

#### TEXTBOOK:

1. Indirect taxation - Dr V. Balachandran, Sulthan Chand and Sons

- 1. Central Excise for small scale Industries Gopinath Sarangi
- 2. Job Work for Service Tax B.N. Gururaj
- 3. A Hand Book of Service Tax C. parthasarathy & Sanjeev Agarwal
- 4. Customs Law Manual R.K. Jain
- 5. Customs Tariff of India R.K. Jain
- 6. Central Excise V.S. Datey Tax Mann Publication
- 7. Indirect Taxes V.S. Datey Tax Mann Publication

VI SEMESTER			
CE 2B	CO-OPE	11UECO6B	
Hrs/Week:6	Hrs / Sem: 90	Hrs. / Unit : 18	Credits: 5

#### **UNIT I: Introduction to Co - Operation**

The concept of co – operation – Evolution of co – operative movement – Principles – Characteristics of a co – operative enterprise – Types of co – operatives – Economic and social benefits of Co – operation – Co – operation and Capitalism – Co – operation and Socialism

#### UNIT II: Co - Operation in India

Origin and Growth – Organisational structure – Role in economic development – Special features and problems of co – operative movement in India

#### UNIT III: Management in Co - operative Societies

The management structure – Functions and powers of General Body – Constitution – Annual and special general meetings – Management committee – Secretary – Supervision and inspection – Inquiry – Audit – Co – operative Audit Vs Company Audit

#### UNIT IV: Financial Management in Co - operative Societies

Meaning and importance of financial management – objective of financial management in Co – operatives – Sources of finance for fixed and working capital – management of working capital – Account keeping – Creation of Reserves – Distribution of Net profit

#### UNIT V: Co - operative Law

Tamil Nadu Co – operative Societies Act 1983 – Provisions regarding: Registration of Co – operatives – By – law – membership (eligibility, type and admission) – Duties and responsibilities of members – Withdrawal and termination – Settlement of Disputes – Supervision and Audit – Liquidation

#### **TEXT - BOOK:**

1. Co – operation in India – Dr.B.S. Mathur

VI SEMESTER		
	PROJECT	11UPCO61
Hrs/Week:5	Hrs / Sem: 75	Credits: 5

- ➤ In case of group project, the number of students in the group shall not exceed five.
- > The students who are interested to do individual projects are allowed.
- > The Project Report should be in English
- ➤ The project report shall contain a minimum of 50 pages including the questionnaire if any.
- A viva voce examination will be conducted by the external examiners. Marks for the project report will be 100 divided as 80% for the presentation of project and 20% for viva voce.



### PART III - ALLIED - ECONOMICS AND ENVIRONMENT OF BUSINESS

(FOR B.COM - 2011 - 2014)

I SEMESTER				
A1 BUSINESS ECONOMICS 11UACO1			11UACO11	
Hrs/Week:6	ek:6 Hrs / Sem: 90 Hrs. / Unit : 18 Cr			

#### **UNIT I: Introduction:**

Definition – Meaning and Subject matter of Business Economics – Basic concepts – Importance and limitations of Business Economics – Law of Diminishing Marginal utility – Consumer's Surplus.

#### **UNIT II: Demand Analysis:**

Meaning – Kinds – Determinants – Law of Demand; Elasticity of demand – Meaning – Price Elasticity of Demand – Income Elasticity of Demand – Cross Elasticity – Methods of measuring Elasticity of Demand; Demand Forecasting – Meaning – Objectives – Types – Methods.

#### **UNIT III: Production Analysis:**

Meaning of Production – Factors of Production – Production function – Isoquants – Law of Variable Proportions – Returns to Scale – Economies and Diseconomies – Cost of Production – short – run and long – run cost curves – optimum firm; Objectives of Firm.

#### UNIT IV: Human resource and economic development:

Population Growth – Trends Causes – Effects – Measures – Theories: Malthusian Theory – Theory of Demographic transition – Theory of Optimum Population – Urbanisation and economic development; Concept of Human Development Index and Gender Development Index; Brain Drain.

#### **UNIT V: Profit Analysis:**

Meaning – Types – Functions of Profit; Profit Policy – Break Even Analysis – Assumptions – Uses – Limitations – Profit Forecasting – Concepts – Methods.

#### **TEXTBOOK:**

Managerial Economics by R.L.Varshney & K.L.Maheswari – Sultan Chand & Sons, New Delhi

- 1. Economic Analysis By KPM.Sundharam & E.N.Sundharam Sultan Chand & Sons, New Delhi
- 2. Business Economics By Bani Mazumdar & V.G.Mankar-Himalaya Publishing House, Bombay
- 3. Business Economics A.R.Arya Sri, V.V.Ramamoorthy, Tata McGraw Hill Companies
- 4. Indian Economy-K.P.K Sundaram

II SEMESTER				
A2 INDIAN ECONOMIC DEVELOPMENT 11UACO2				
Hrs/Week:6	Hrs / Sem: 90	Hrs. / Unit: 18	Credits: 5	

#### **UNIT I: Introduction:**

Features of Indian Economy – Factors productivity and inhibiting economic development – Planning – Types – Objectives – Achievements and Failures – Criteria of Eleventh Plan – New economic reforms in India.

### UNIT II: Demographic Profile (Population, Poverty, Unemployment):

Population: Demographic Profile of India – Population Growth – Causes – Effects – Remedial Measures Population Policy, Poverty: Meaning – Poverty line – causes – Effects – Measures, Unemployment: Meaning – Types – Causes – Remedial measures – Inequalities: Meaning – causes – Effects – Measures.

#### **UNIT III: Agriculture:**

Agricultural productivity – Concept – Causes of Low Productivity, Green Revolution : Features – Consequences, Agricultural Finance: Needs – Sources(Co-operative Land Development Bank, RRB, NABARD) Agricultural Marketing: Concept – Objectives – Significance – Problems.

#### **UNIT: IV: Industries:**

Role of Industries in Economic Development – Large Scale Industries (Cotton and Textile, Sugar, Coal, Iron & Steel) – Importance – Problems – Small Scale industries – Importance – Problems, Industrial Finance Services (IFCI,ICICI,IDBI) – Industrial Policy 1948,1956 and New Industrial Policy.

#### UNIT: V: Infrastructure and External Environment of India:

Transport - Railways - Roadways - Waterways - Airways - Foreign trade, composition, directions, BOP, Foreign debt, FDI, FII.

#### TEXTBOOK:

S.Sankaran : Indian Economy

#### **REFERENCE BOOKS:**

1. I.C. Dhingra : Indian Economy 2. Ruddar Dutt & KPM Sundaram : Indian Economy

III SEMESTER				
A3 BUSINESS MATHEMATICS 11UACO3				
Hrs/Week:6 Hrs / Sem: 90 Hrs. / Unit: 18 Cred				

#### **UNIT I: Number System and Equations:**

Counting techniques – Natural – Whole – Rational – Irrational – Real Numbers – Algebraic Expression – Factorization – Equations – Linear equations with two or three unknowns – Solutions of Quadratic equations – Permutations – Combinations.

#### **UNIT II: Theory of Indices:**

Indices – Fractional Indices – Logarithms; Properties – laws of Logarithms – Common Logarithms – Arithmetic progression – n<sup>th</sup> term – sum of n terms.

#### **UNIT III: Analytical Geometry:**

Distance between two points in a plane slope of a Straight line – equation of straight line – point of intersection of two lines – applications (1) Demand and Supply (2) Cost Output (3) Break – Even Analysis.

#### **UNIT IV: Matrices**

Basic concepts – matrix Addition – Scalar multiplication – Multiplication of Matrix – Inverses of a Matrix – solution of a system of linear equations – matrix method.

#### **UNIT V: Commercial Arithmetics:**

Percentages – Ratio and Proportions – Simple Interest – Compound Interest – Annuities – Depreciation – Discount – Banker's discount – True discount.

#### (Theory 40% and problems 60%)

#### **TEXTBOOK:**

Business Mathematics – Dr. M. Wilson – Woodland Publishing Company – Kulasekharam

- 1. Business Mathematics D.C.Sancheti and V.K.Kapoor Publisher: Sultan Chand & Sons, New Delhi
- 2. A TEXTBOOK of Business Mathematics by G.K.Ranganath Himalaya Publishing House, Delhi

IV SEMESTER			
A4	BUSINES STATISTICS 11UACO41		
Hrs/Week:6	Hrs / Sem: 90	Hrs. / Unit : 18	Credits: 5

#### **UNIT I – Introduction:**

Meaning – Definition and Collection of Data – Classification and Tabulation of Data – Presentation – Diagrams and Graphs – Sampling – Principles – Types – Methods – Advantages and Limitations.

#### **UNIT II - Frequency Distribution:**

Construction of Frequency Distribution – Concepts of Central Tendency and Dispersion and their Measures – Measures of Skewness, Moment and Kurtosis.

#### UNIT III - Correlation and Regression:

Correlation – Meaning – Types – Karlpearson's Co-efficient of correlation – Rank correlation – Concurrent Deviation method; Regression – Uses – Methods – Regression lines.

#### **UNIT IV - Index Numbers and Time Series:**

Index numbers – Meaning – Uses – Construction problems – Types – Chain base – Fixed base– Test of Consistency – Cost of living index – Analysis of time series – Meaning – Components–Trend analysis.

#### UNIT V - Probability:

Theory of probability – Probability as a concept – The three approaches to defining probability – Additions and Multiplication – Laws of probability – Conditional probability.

#### (Theory 40% and problems 60%)

#### TEXTBOOK:

Statistical methods - Dr.S.P.Gupta Sultan chand & sons, New Delhi

- Statistics, Theory and Practice R.S.N.Pillai & Baghavathy S.Chand & Company Ltd. New Delhi
- 2. Business Statistics G.C.Beri TataMcgraw-Hill Edition
- 3. Statistical Methods Sanchetti Kapoor
- 4. Business Statistics M.Wilson, Himalaya Publishing House, Mumbai

PART IV -	SKILL	BASED	<b>ELECTIVE</b>
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I SEMESTER			
SBE1	PRINCIPLES OF MANAGEMENT 11S		11SECO11
Hrs/Week:3	Hrs / Sem: 45	Hrs. / Unit: 9	Credits: 2

#### **UNIT I: Management**

Meaning – Definition – Nature – Importance and features of Management – Important Principles – Management, Science or Art – Management as Profession – Functions of Management – Management and Administration

#### UNIT II: Planning and Decision Making

Planning – Meaning – Definition – Features – Importance – Steps – Types of planning – Decision Making – Types of Decisions

#### **UNIT III: Organization**

Meaning – Definition – Nature and characteristics of Organizing – Principles of organizing – different forms of organization – Organization Chart and Manuals

#### **UNIT IV: Direction and Motivation**

Direction – Meaning – Definition – Nature and scope of direction – Motivation – Definition – Nature – importance – Barriers of motivation

#### **UNIT V: Co-ordination and Control**

Coordination – meaning – definition – scope – importance – requirements of effective coordination; Control – meaning – definitions – nature – types of controlling – elements of control.

#### **TEXTBOOKS:**

- 1. Business Administration and Management S.C. Saksena, Sahitya Bhawan
- 2. Principles of Management Kumkum Mukherjee, Tata McGraw Hill Education Private Limited, New Delhi

- 1. Principles of Management T.Ramasamy
- 2. Principles of Management Dr. K. Natarajan & K.P. Ganesan
- 3. Business Management by Dinakar Pagare
- 4. Business Management Amitha Bha Roy Mc Graw Hill Edition.
- 5. Principles and Practice of Management R.S. Gupta, B.D. Sharma, N.S. Bhalla Kalyani Publishers
- 6. Principles and Practice of Management L.M. Prasad
- 7. Principles of Management P.C. Tripathy & P.N. Reddy

II SEMESTER			
SBE2	PRINCIPLES OF MARKETING		11SECO21
Hrs/Week:3	Hrs / Sem: 45	Hrs. / Unit : 9	Credits: 2

Definition – market and Marketing – Features of Modern Marketing – marketing and the Social Science

#### UNIT II

Functions of Marketing – Functions of Exchange – Functions of Physical supply – Concept of Marketing mix

#### UNIT III

Meaning and Definition of Product and Product Planning – Product line – Product mix – Expansion, Contraction, Alteration of existing Products – Trading up and Trading Down

#### **UNIT IV**

Advertising – Definition – Functions – Merits and Demerits of Advertisement – Personal selling – Definition – Importance Qualities of a Salesman

#### **UNIT V**

Channels of Distribution: Producer – Consumer; producer – Retailer – Consumer; Producer – Wholesaler – Retailer – Consumer, Producer – Agent middlemen – Wholesaler – Retailer – Consumer; other channels – Role of Middlemen – Services of Wholesaler and Retailer

#### **TEXTBOOK:**

1. C.B. Memoria and Joshi - Principles and Practice of Marketing

- 1. R.S.N. Pillai & Bagawathi Marketing S. Chand & Co., Delhi
- 2. Philip Kotler Marketing management Practice Hall of India Private Limited New Delhi
- 3. William J. Stanton Etal Fundamentals of marketing McGraw Hill International Editions
- 4. Marketing Zikmund, Thomson Learning
- 5. Marketing Limb Hair Mac Daniel Thomson Asia

III SEMESTER			
SBE3	ENTREPRENEURIAL DEVELOPMENT 11SECO31		
Hrs/Week:3	Hrs / Sem: 45	Hrs. / Unit : 9	Credits: 2

#### UNIT I: Concept of Entrepreneurship:

Entrepreneurship – Meaning – Definition – Need – Functions of Entrepreneurs – types of Entrepreneur – Intrapreneur – role of Entrepreneurship in economic development – Qualities of a good Entrepreneur – Factors affecting entrepreneur

#### UNIT II: Women Entrepreneurship:

Concept of women Entrepreneurship – functions and problems of women Entrepreneurs – rural Entrepreneurship – need – problems – how to develop rural Entrepreneurship? – SHG – meaning – role

#### **UNIT III: Financial Service Organisation:**

Agencies dealing with entrepreneurs – SISI – ITCOT – DIC – Financial Institutions dealing with entrepreneurs – Bank – SFC

#### **UNIT IV: Small Scale Industries:**

Small industries – characteristics – objectives – scope – role of small industries in economic development – problems of small industries

#### **UNIT V: Project Report:**

Meaning of project – Project identification – selection – significance – report – contents of project report – Project Appraisal

#### **TEXTBOOK:**

1) Entrepreneurial Development - S.S. Khanka - S.Chand & CO

- 1) Entrepreneurship Donald. F. Kuratko, Thomas Learning, Sixth Edition
- 2) Entrepreneurship Development P.Saravana Vel Himalaya Publishing House
- 3) Small Scale Industries and Entrepreneurship Vasanth Desai Himalaya Publishing House
- 4) Entrepreneurship Development Josepaul, Ajit Kumar Himalaya Publishing house
- 5) Dynamics of Entrepreneurial Development Vasanth Desai Himalaya Publishing house
- 6) Entrepreneurship Development N.P.Srinivasan Sultan Chand & Sons
- 7) Entrepreneurship Robert DE Hisrich Tata McGraw Hill Companies

IV SEMESTER			
SBE4	IMPORT – EXPOR	RT PROCEDURES	11SEC041
Hrs/Week:3	Hrs / Sem: 45	Hrs. / Unit : 9	Credits: 2

Internal and International Trade – differences between Internal and International Trade – features of International Trade – advantages and disadvantages of International Trade

#### UNIT II

Balance of trade – meaning – Balance of trade Vs Balance of payments – components of Balance of payments – equilibrium and disequilibrium in the balance of payments – causes for disequilibrium – measures for correcting disequilibrium

#### UNIT III

Export procedure – preliminary steps in exporting – export documents – documents related to goods – certificates related to shipment – documents related to payment

#### **UNIT IV**

Import procedure – import of capital goods – EPCG scheme – import under duty exemption scheme

#### UNIT V

Procedure for customs clearance – levy of customs duty – kinds of customs duties

#### **TEXTBOOK:**

International Trade and export management – by Francis Cherunilam – Himalaya Publishing House, New Delhi

- 1. Money, Banking, International Trade and Public Finance by D.M.Mithani Himalaya Publishing House, New Delhi
- 2. Export Management by P.K.Khurana Galgotia Publishing Company, New Delhi

V SEMESTER			
SBE5	OFFICE AUTOMATION		11SEC051
Hrs/Week:3	Hrs / Sem: 45	Hrs. / Unit : 9	Credits: 2

**Introduction to Office 2007:** Exploring common features in Office. Working with files – Editing in Office 2007 – Selecting, moving and Copying – Fonts and font styles. Mastering the basics of Word – Creating Word documents – Editing document Texts – applying Text enhancements. Aligning and Formatting, adding Lists, Numbers, Symbols, Date and time, Replacing and checking text, getting into print

#### UNIT II

**Word:** Applying advanced formatting techniques – Formatting pages. Working with Columns, Constructing high quality tables, Creating outlines in Word.

#### UNIT III

**Managing data with Word:** creating customized Merge Documents, Publishing online forms, adding reference to documents, working together on documents.

#### **UNIT IV**

**Excel:** Creating Excel Worksheet – Entering and editing Cell entries, Working with numbers, changing worksheet layout, other formatting options, Printing in Excel, using functions and references, naming ranges.

#### UNIT V

**Application of Excel**: Creating and inserting charts, using custom and special effects, using financial and statistical functions. Tracking and analyzing data with Excel.

#### (Practical 1 Hour)

#### **TEXTBOOK:**

Microsoft Office 2007 Fundamentals, Laura Story and Dawna Walls, Thomson Course Technology, Boston (USA)

- 1. Microsoft Office 2007 All in One, Greg Perry, SAMS Publishing, Indiana (USA)
- 2. Step by Step Microsoft Office 2007, Joyce Cox, Curtis Frye, Dow Lambert III, Steve Lambert, John Pierce and Joan Preppernau, Microsoft Press
- 3. Microsoft Office 2007 Illustrated Introductory on Windows XP By David Beskeen, Jennifer Duffy, Lisa Friedrichsen, Carol Cram, Elizabeth Eisner Reding, Thomson Course Technology, Boston (USA)
- 4. Microsoft Office Word 2007 By S. Scott Zimmerman, Beverly B. Zimmerman, Ann Shaffer and Katherine T. Pinard, SAMS Publishing, Indiana (USA)

VI SEMESTER				
SBE6	ACCOUNTING PACKAGES		11SEC061	
Hrs/Week:3	Hrs / Sem: 45	Hrs. / Unit : 9	Credits: 2	

Introduction to Tally, Company and Accounting Information Menu Tally Features – Technological advantages of tally accounting software – Tally Screen components – Gateway of Tally – Company information menu – Creating a company – Accounting information menu – Managing of cost centers and cost categories – Concepts of Groups in Tally – Managing and Operating groups – Managing and operating Ledgers – F11 Features – F12 Configuration

#### UNIT II

Managing and Operating Vouchers – Meaning of Voucher – Predefined vouchers in Tally, Accounting Vouchers – Inventory Vouchers and Unconventional Vouchers – Entering Transaction in Vouchers

#### **UNIT III**

Managing and Operating Inventory Information Menu – Stock items – Units of measure; Stock groups, Stock categories, Godown, Price list, inventory vouchers

#### **UNIT IV**

Tally Reports – Reports which can be accessed from gateway of Tally under "Reports", Reports which can be accessed through the menu "Display" under report – Export and import of data – Printing reports – Tally ODBC

#### **UNIT V**

Tally Advanced Financial Management and Control – Preparation of Bank Reconciliation statement, Fund Flow Statement, Branch Accounting, Flexible period accounting, Budgeting and Control, Variance Analysis and Ratio Analysis

#### (Theory Only)

- 1. Tally User Manual, Tally Solutions (P) Limited
- 2. Tally Nadani
- 3. Tally Namrata Agarwal



### PART IV – NON-MAJOR ELECTIVE OFFERED BY COMMERCE DEPARTMENT (FOR OTHER MAJOR STUDENTS) (2011 – 2014)

III SEMESTER				
NME1	BASICS IN ACCOUNTING*		11NECO31/ 11NECC31	
Hrs/Week:3	Hrs / Sem: 45	Hrs. / Unit: 9	Credits: 2	

\* Common to both B.Com. and B.Com. (C.A.)

#### UNIT I

Introduction to Accounting – meaning – objectives – limitations – Accounting concepts – Accounting conventions – double entry system – Rules for debit and credit

#### **UNIT II**

Journal – Ledger – subsidiary books – Cash Book – Purchase book, purchase return book, sales book and sales return book – Balancing of accounts.

#### UNIT III

Rectification of errors – suspense account – Bank Reconciliation Statement – reasons for difference between Cash book and Pass book

#### **UNIT IV**

Trial Balance - Rectification of mistakes in Trial Balance

#### **UNIT V**

Financial Accounts – Trading and Profit and Loss Account – Balance Sheet – adjustment entries (Simple adjustments only)

#### (Theory 40% and problems 60%)

#### **TEXTBOOK:**

1. Advanced Accountancy - R.L. Gupta and M. Radhaswamy - Sulthan and sons

- 1. Advanced Accountancy S.P. Jain and K.L. Narang Kalyani Publishers
- 2. Advanced Accountancy M.A. Arulanandam and K.S. Raman Himalaya Publishing House

IV SEMESTER			
NME2	NME2 HUMAN RESOURCE MANAGEMENT*		
Hrs/Week:3	Hrs / Sem: 45	Hrs. / Unit: 9	Credits: 2

\* Common to both B.Com. and B.Com. (C.A.)

#### **UNIT I: Concepts**

Meaning – nature of HRM – role – scope – importance – functions of HRM

#### **UNIT II: Human Resource Development**

Manpower planning – recruitment and selection – uses of tests – types

#### **UNIT III: Training**

Training - importance - methods

#### **UNIT IV: Compensation**

Meaning – wages and salary administration – factors – wage policy – time rate – piece rate – bonus – profit sharing

#### **UNIT V: Performance Appraisal**

Performance appraisal – need – methods

#### **TEXTBOOKS:**

- 1. Human Resource Management Dr.C.B. Gupta, Sultan Chand and Sons
- 2. Human Resource Management L.M.Prasad Sultan Chand and Sons

- 1. Personnal Management C.B.Memoria Himalaya Publishing House Mumbai
- 2 Human Resource Development Randi. L. Decimone, Thomson Learning Third Edition

